# Public-Private Partnership Decision Making Based on Correlation Coefficients of Single-Valued Neutrosophic Hesitant Fuzzy Sets

Fanyong MENG<sup>1,2</sup>, Jie TANG<sup>2</sup>, Shaolin ZHANG<sup>2</sup>, Yanwei XU<sup>2,\*</sup>

<sup>1</sup> Beijing Wuzi University, Beijing 101149, China
 <sup>2</sup> Central South University, Changsha 410083, China
 e-mail: mengfanyongtjie@163.com, tjie411@126.com, zhangshaolin2018@163.com, xyw161611117@163.com

Received: December 2018; accepted: February 2020

**Abstract.** Public-private partnership (PPP) is regarded as an innovative way to the procurement of public projects. Models vary with PPP projects due to their differences. The evaluation criteria are usually complex and the judgments offered by decision makers (DMs) show the characteristics of fuzziness and uncertainty. Considering these cases, this paper first analyses the risk factors for PPP models and then proposes a new method for selecting them in the setting of single-valued neutrosophic hesitant fuzzy environment. To achieve these purposes, two single-valued neutrosophic hesitant fuzzy correlation coefficients are defined to measure evaluated PPP models. Considering the weights of the risk factors and their interactions, two single-valued neutrosophic hesitant fuzzy 2-additive Shapley weighted correlation coefficients are defined. When the 2-additive measure on the risk factor set is not exactly known, several distance measure-based programming models are constructed to determine it. Based on these results, an algorithm for evaluating PPP models with single-valued neutrosophic hesitant fuzzy information is developed. Finally, a practical numerical example is provided to verify the validity and feasibility of the new method.

**Key words:** public-private partnership, decision making, single-valued neutrosophic hesitant fuzzy set, correlation coefficient, the Shapley function.

## 1. Introduction

Public-private partnership (PPP) is a holistic concept of project construction that is used in all aspects of the project life cycle including design, management, construction, financing, operation and management, maintenance, service, and marketing. With the rapid growth of China's economy, PPP has been widely adopted by government in many infrastructure projects, such as flood disaster management (Yang *et al.*, 2018), PPP housing project (Liu *et al.*, 2018a), construction of rental retirement village (Liu *et al.*, 2018b), water sector (Bao *et al.*, 2018), selection of social capital partner (Liu *et al.*, 2018c), expressway (Song *et al.*, 2018), and evaluation of delay causes for build-operate-transfer (BOT) projects (Budayan, 2018). PPP can be defined as a long-term contract based on service outputs where

<sup>\*</sup>Corresponding author.

significant risk transfers to the private sector. Generally speaking, this long-term contract involves design, major procurement, operation and maintenance of a facility. Yan *et al.* (2020) developed a decision-making model of concession period for constructing the PPP project in view of fairness preference using the Nash bargaining game solution and concluded that the developed decision-making model is helpful for infrastructure projects. Jin *et al.* (2019) discussed the properly designed length of concession period for PPP projects in view of fair risk allocation between governments and private investors via Monte Carlo simulation. Furthermore, the authors employed a PPP transportation project to show the concession period determination process. Kwofie *et al.* (2019) researched the nature of communication performance challenges in PPP projects. Using the deductive research design, the authors analysed the communication network of PPP projects in Ghana and South Africa and concluded that the communication challenges and information asymmetries are notable challenges. Shalaby and Hassanein (2019) discussed the renegotiation process of PPP contracts and designed an automated system to select the optimum renegotiation scenario.

The role of PPP is to reduce the risk of a project in the whole life cycle for achieving the highest benefits (Akintoye *et al.*, 2003; Zhang, 2005). Although there are many advantages of PPP, various types of risk and uncertain factors restrict its application (Ke *et al.*, 2010; Ogunlana, 1997), which usually has a significant impact for accomplishing a PPP project (Delmon, 2000). Osei-Kyei *et al.* (2017) researched seven important criteria for the success of PPP projects, including effective risk management, meeting output specification, reliable and quality service operation, adherence to time, meeting the need of public facility, long-term relationship and partnership, and profitability. Osei-Kyei and Chan (2018a) explored the perceptual differences of PPP stakeholders for the success criteria for PPP projects. Ahmadabadi and Heravi (2019) used the structural equation modelling to assess the risk in PPP-megaprojects by considering risk interaction and stakeholders' expectations. Then, the authors studied the application of their model in Khoramabad–Polezal project. The results show that each stakeholder group considers effective risk management as the most critical success criterion.

The motivation of this paper is to develop a new method for PPP selection based on correlation coefficient in the setting of single-valued neutrosophic hesitant fuzzy sets (SVNHFSs), which is more powerful and flexible than that of the previous research. Compared with the previous research, the main advantages of the new method include: (1) The new method is based on SVNHFSs that can express the hesitancy, preferred, indeterminacy and non-preferred information simultaneously. Therefore, the new method is more flexible; (2) New single-valued neutrosophic correlation coefficients are defined that do not require compared SVNHFSs to have the same length, namely, new correlation coefficients do not change the original information offered by the decision makers (DMs); (3) The 2-additive Shapley weighted single-valued neutrosophic correlation coefficients are proposed that can deal with the situation where the weights of risk factors are interactive and can synchronously reflect the complementary, mutual, and independent interactions; (4) New correlation coefficients do not restrict to define the correlation between SVNHFSs on the ordered elements of the hesitant preferred, hesitant indeterminacy and hesitant non-preferred degree sets; (5) When the weighting information is incompletely known, models for determining the optimal 2-additive measure are built. This allows the new method to deal with the situation where the weighting information with interactions is incompletely known.

All in all, this is the first method for evaluating PPP models that considers the interactions between risk factors and can deal with the case where fuzzy measure is incompletely known. Furthermore, it overcomes the limitations of research about decision making with single-valued neutrosophic hesitant fuzzy information.

The rest of this paper is organized as follows: Section 2 briefly reviews decision making methods for PPP selection, decision making methods with SVNHFSs and correlation coefficient; Section 3 briefly reviews several basic notations and concepts that are related to the following discussion. Section 4 first defines two single-valued neutrosophic hesitant fuzzy correlation coefficients. Then, two single-valued neutrosophic hesitant fuzzy 2-additive Shapley weighted correlation coefficients are presented to reflect the interactions among the weights of risk factors. Section 5 first constructs several distance measure-based programming models for determining the fuzzy measure on the risk factor set. Then, a new algorithm for evaluating PPP models is developed. Section 6 provides a case study about evaluating PPP models for the high-speed rail to illustrate the concrete application of this new algorithm and compares it with Şahin and Liu's method (Şahin and Liu, 2017). Conclusions are shown in Section 7.

## 2. Literature Review

This section contains four subsections. The first section reviews decision making methods for PPP selection and lists their restrictions to show the necessity to further study PPP selection; the second section reviews the risk factors for evaluating PPP models and three PPP models; the third part introduces decision making methods with SVNHFSs and shows their limitations; the fourth part reviews decision making based on correlation coefficients and points out the limitations of previous single-valued neutrosophic hesitant fuzzy correlation coefficients.

#### 2.1. Decision Making Methods for PPP Selection

As shown in Table 2, there are many PPP models, and the final implementation effect of the project is largely dependent on the selected one. A wide range of studies has been conducted to assist decision making in PPP selection. John and Isr (2003) analysed thirteen PPP projects in North America and Asia and suggested that the project risks, project conditions, and availability of financing are the critical factors in PPP selection. Considering the reference function of similar past projects, Luu *et al.* (2005) proposed a conceptual framework for case-based PPP selection by integrating the client's needs, the project characteristics, and external environment. To quantitatively depict the evaluation and selection of PPP projects, Mahdi and Alreshaid (2005) first constructed the index system for evaluating PPP models. Then, the authors proposed a multi-criteria decision-making methodology

using the analytic hierarchy process (AHP) to assist the selection of PPP models. According to the degree of legal authorization given by the government to the project company, Ghavamifar and Touran (2008) discussed the selection of PPP, construction management (CM) and design-build (DB) models in transportation projects of all the 50 states in the United States, By taking schedule, cost, owners, project and external environment as input variables and taking cost, schedule, safety, quality and contract as output variables, Chen et al. (2010) constructed the data envelopment analysis (DEA) model to assist owners in selecting PPP models. Combined with modern portfolio theory (MPT) and multi-objective optimization, Weissenböck and Girmscheid (2013) introduced a method for PPP selection for construction firms in selecting highly suitable PPP projects. Dai and Molenaar (2015) presented a risk-based modelling approach to quantify the potential differences in project cost due to the selection of PPP models for highway design and construction. Feng et al. (2018) developed a multi-objective optimization model for balancing public and private interests for PPP models. Furthermore, the authors took Beijing No. 4 Metro Line to show the application of the offered model. Osei-Kyei and Chan (2018b) investigated the differences and similarities on the reasons for implementing PPP in developing and developed economies/countries through Ghana and Hong Kong. Pellegrino et al. (2019) adopted the Monte Carlo simulation as the option-pricing method to test how to ensure the maximum interest rate of private investors in PPP projects.

To deal with the uncertainty in the process of evaluating PPP models, Yuan et al. (2010) researched performance objective attributes in the perspective of different stakeholder groups and combined fuzzy entropy method and fuzzy TOPSIS method to develop an approach for selecting the performance objective levels for PPP models. Shakeri et al. (2015) combined Elimination et Choice Translating Reality (ELECTRE) and Strength, Weakness, Opportunity, Threat (SWOT) methods in fuzzy environment for evaluating private sector for water treatment PPP models in Iran. Valipour et al. (2016) presented a hybrid fuzzy method and a cybernetic analytic network process (CANP) model for identifying sharing risks. Its main principle is to transform linguistic information and expertise into systematic quantitative analysis and use CANP model to address the problems of dependency and feedback between criteria and barriers, as well as the choice of sharing risks. Combining with the local situation, Zhang et al. (2019) developed an indicator system. Then, the authors established an integrated decision-making framework using triangular fuzzy AHP analysis for selecting the suitable PPP model. Based on the theory of intuitionistic fuzzy sets, Wang and Qin (2015) provided an evaluation method to work out the score functions of intuitionistic fuzzy numbers with uncertain weights, which is then used to select appropriate PPP models. On the basis of interval-valued intuitionistic fuzzy set (IVIFS) theory, An et al. (2018) proposed a group decision making method for PPP model selection. Su et al. (2019) introduced the similarity measure with interval neutrosophic information, by which a PPP model selection method with interval neutrosophic set is proposed.

Based on the above literature review, one can verify that although they can deal with the problem of selecting PPP models with fuzzy information, there are some limitations in applications. For example, due to the complexity of PPP model selection, the hesitancy, preferred, indeterminacy and non-preferred information may simultaneously exist. However, none of the previous methods can deal with this case; (2) none of them can cope with the situation where the weights of risk factors are interactive.

### 2.2. Risk Factors and PPP Models

The government and the private sector should assess all potential risk factors throughout the whole life cycle of the project. To show the potential risk factors in the procedure of evaluating PPP models, Jang (2011) offered four primary risk factors and twelve secondary risk factors as shown in Table 1.

On the other hand, since PPP was first introduced by the British government in 1952, various types of PPP models have been proposed. According to the PPP style, Huang (2007) summarized thirteen main PPP models as shown in Table 2.

To indicate their differences clearly, Table 3 shows the features of these thirteen types of PPP models. From the top to the bottom, the degree of privatization is deepening while the private risks are increasing (Huang, 2007).

#### 2.3. Decision Making Methods with SVNHFSs

With the development of fuzzy decision-making theory, many types of generalized fuzzy sets are proposed, such as intuitionistic fuzzy sets (IFSs) (Atanassov, 1986), hesitant fuzzy sets (HFSs) (Torra, 2010), and neutrosophic sets (NSs) (Smarandache, 1999). It is noticeable that NSs are more flexible than IFSs and the latter can be seen as a special case of the former. Considering the advantages of NSs as well as their application in decision making, Wang et al. (2005) introduced the concept of single-valued neutrosophic sets (SVNSs) to express the preferred, indeterminacy and non-preferred information by using three independent variables in [0, 1]. However, SVNSs still cannot denote the hesitant information. To denote the hesitancy, preferred, indeterminacy and non-preferred information simultaneously, Ye (2015) further presented SVNHFSs that permit the DMs to employ several values in [0, 1] to separately denote the hesitant preferred, hesitant indeterminacy and hesitant non-preferred information. All of the above mentioned fuzzy sets can be seen as a special case of SVNHFSs, respectively. Considering its application in decision making, the author defined several basic operations and offered a cosine measure. Then, two single-valued neutrosophic hesitant fuzzy aggregation operators are defined to calculate the comprehensive evaluation values. To show the application of these results, the author studied the selection of the best investment objects. Following the pioneer work of Ye (2015), several aggregation operator based decision making methods with singlevalued neutrosophic hesitant fuzzy information are presented. For instance, Liu and Luo (2019) introduced the single-valued neutrosophic hesitant fuzzy ordered weighted averaging (SVNHFOWA) operator and the single-valued neutrosophic hesitant fuzzy hybrid weighted averaging (SVNHFHWA) operator and studied its utilization in software evaluation. However, Akansha and Amit (2019) pointed out that the SVNHFOWA operator does not satisfy monotonicity property and this aggregation operator is unreasonable. Li

 Table 1

 Risk factors for evaluating PPP models (Jang, 2011).

The first-level risk factors	The second-level risk factors	Descriptions
Constructive risk c <sub>1</sub>	Construction cost overrun $c_{1_1}$	The term ' <i>construction cost overrun</i> ' refers to the possibility that the infrastructure is incapable of delivering within the budget.
	Construction delay $c_{2_1}$ Defective construction $c_{3_1}$	The term 'construction delay' refers to the possibility that the officials of the facility are incapable of delivering on time. The term 'defective construction' refers to the situation in which the equipment, system or facility cannot meet the construction standards and requirements.
	Construction changes $c_{4_1}$	The term ' <i>construction changes</i> ' refers to the equipment, system or infrastructure that need to be remedied or reworked due to construction defects or design changes.
Economical risk c <sub>2</sub>	Higher level of inflation risk $c_{12}$	The term ' <i>higher level of inflation risk</i> ' refers to the possibility that the actual inflation rate will exceed the projected inflation rate.
	Higher levels of interest rate $c_{2_2}$	The term ' <i>higher levels of interest rate</i> ' refers to the possibility that the actual interest rate will exceed the projected interest rate, which would lead to the increase of costs required for the construction or operations phase of the project, and would affect the availability and cost of funds.
	Higher levels of exchange rate $c_{3_2}$	The term ' <i>higher levels of exchange rate</i> ' refers to the possibility that the actual exchange rate will exceed the projected exchange rate, which will lead to the increase of costs required for the construction or operations phase of the project.
Political interference c <sub>3</sub>	Political interference <i>c</i> <sub>3</sub>	The term ' <i>political interference</i> ' refers to the possibility of unforeseeable conduct by the political parties that materially and adversely affect the public decision-making process or project implementation.
Financial risk c <sub>4</sub>	Insurance increase $c_{1_4}$	The term 'insurance increase' refers to the possibility that the agreed project insurances become insurable or substantially increase in the rates at which insurance premiums are calculated.
	Ownership change $c_{2_4}$	The term ' <i>ownership change</i> ' refers to the risk that a change in ownership would result in a weakening in its financial standing or support or other detriment to the project.
	Refinancing liabilities <i>c</i> <sub>34</sub>	The term ' <i>refinancing liabilities</i> ' is a post-contracting issue that we cannot model and assess if it would become 'liability' risk of the public sector when there is no information on real refinancing structure at the pre-contracting stage
	Finance unavailable c <sub>44</sub>	The term " <i>finance unavailable</i> " refers to the risk that when debt and/or equity required by the project is not available on the amounts and on the conditions anticipated to perform the project.

and Zhang (2018) defined two lamda-fuzzy measure based Choquet integral single-valued neutrosophic hesitant fuzzy aggregation operators to cope with the situation where there are interactive characteristics. Then, the authors discussed its application to the evaluation of emerging technology commercialization. Meanwhile, Pang *et al.* (2018) proposed

PPP models	Descriptions
Service Contract (SC)	The government outsources several service items of public facilities such as road tolls and cleaning services. However, the government still needs to be responsible for the operation and maintenance of facilities and undertakes the risks of project financing, construction, and operation. Such agreements are usually shorter than five years.
Management Contract (MC)	The government and the private sector sign an agreement on the operation and maintenance of facilities. Under the agreement, the private sector takes full responsibility for the operation and maintenance, but does not undertake the capital risks. The purpose of this model is to improve the operational efficiency and quality of service of facilities.
Design-Build (DB)	The government and the private sector sign an agreement. The private sector is responsible for designing and building the facilities according to the government's standards and performance requirements. Once the facilities are completed, the government has the ownership and takes charge of the operation and management. Most non-operating municipal projects, including roads, highways, sewage treatment plants, and other government facilities, can take this model.
Turnkey Operation (TO)	The government and the private sector sign a turnkey agreement. Under government investment, the private sector is responsible for the design, construction, and operation of the projects for a period of time. The government sets the performance targets and has the ownership of the projects. In this model, the government not only owns the project, but also benefits from private construction and operation. This model is also suitable for the construction and operation of most non-operating municipal projects.
Lease-Development- Operation (LDO)	The government and the private sector sign a long-term lease agreement. The private sector leases existing municipal facilities and pays rental fees to the government. The private sector expands existing facilities based on its capital or financing capacity and is responsible for operation and maintenance of the extended municipal facilities for commercial profits.
Build-Transfer- Operation (BTO)	The government and the private sector sign an agreement. The construction of the facility is financed by the private sector. When the facility is completed, the private sector transfers the ownership of the facility to the government. Then, the government and the private sector sign a franchise agreement to lease the facilities to partners in the form of long-term leases. During the lease period, the private partner has the opportunity to recover their investments and obtain a reasonable return.
Transfer-Operation- Transfer (TOT)	The government and the private sector sign a franchise agreement to transfer the completed infrastructure to the franchisor. Based on the future benefits of the project, the government provides one-time funding for the private sector to develop new infrastructure. During the franchise period, the private sector operates projects independently in accordance with state laws, relevant policies and regulations, and government supervision. The private sector recovers cash inflows from projects as a return on investment. At the end of the franchise period, the government withdraws the franchise of projects. In general, the transfer involves only the operation of the project.
Build-Operation- Transfer (BOT)	The government and the private sector sign a franchise agreement that authorizes the private sector to undertake investment, financing, construction, operation, and maintenance of the projects during the franchise period. At the end of the concession period, the government or its affiliates will pay a certain amount of capital (or free of charge) in accordance with the agreement.

Table 2	
Thirteen types of PPP models and their descriptions (Huang,	2007).

(continued on next page)

Table 2	
(continued)	

PPP models	Descriptions
Concession Operation (CO)	The government and the private sector sign a franchise agreement. The private sector has the government franchise and is responsible for financing, construction, operation, maintenance and management of public facilities. Profits are obtained by charging users under the government supervision in a certain period of time. After the expiration of the franchise period, the franchise will be transferred to the government.
Joint Venture (JV)	The government and the private sector set up a project company to design, finance, build and manage projects jointly. The government and the private sector enjoy rights and responsibilities according to the proportion of equity.
Equity Transfer (ET)	The government transfers part of the ownership of municipal facilities to the private sector and closely links the interests of the government and the private sector. It not only guarantees the government's control over municipal facilities, but also acquires the private sector's technical and managerial experience to a large extent.
Build-Operation (BBO)	The government sells the original rebuilt and expended municipal infrastructures to the private sector. The private sector is responsible for reconstruction, expansion and permanent ownership of infrastructure. In this model, the government translates all risk into the private sector and only has the regulatory function.
Build-Own-Operation (BOO)	In this model, there is no need to transfer the ownership of the project to the government. The private sector is responsible for financing, building and ownership of municipal facilities, as well as owning the permanent operation of facilities. The government translates all risk into the private sector and only has the regulatory function.

The features of thirteen types of PPP models (Huang, 2007).				
Contracting out	Component outsourcing Turnkey Lease	Service Contract Management Contract Design-Build Turnkey Operation Lease-Development-Operation Build-Transfer-Operation	High public ownership ↓	
Types of franchise	Partial license (state fee model) Concession (private fee model)	Transfer-Operation-Transfer Build-Operation-Transfer Concession Operation		
Types of privatization	Partial privatization Entire privatization	Joint-Venture Equity Transfer Buy-Build-Operation Build-Own-Operation	High privatization	

Table 2

a lamda-fuzzy measure based Choquet integral single-valued neutrosophic hesitant fuzzy Heronian mean operator and discussed how to select the best investment country for a Chinese company.

Besides the above aggregation operator based decision making methods, Biswas et al. (2016a) and Şahin and Liu (2016) separately defined two generalized single-valued neutrosophic hesitant weighted distance measure and offered the associated decision making methods. Şahin and Liu (2017) further presented two similarity measures and showed their application in decision making. Ye (2018) used the weighted distance measure offered by Biswas *et al.* (2016a) and Şahin and Liu (2016) to give a weighted similarity measure. Then, the authors proposed a decision making method. Şahin and Liu (2017) researched correlation and correlation coefficient of SVNHFSs. It is notable that all of these studies employ the example offered by Ye (2015) to show the application of associated measures. Biswas *et al.* (2016b) offered a grey relational analysis method for decision making with single-valued neutrosophic hesitant fuzzy information based on the offered distance measure and discussed its application in selecting cars. Xu *et al.* (2019) developed the single-valued neutrosophic hesitant fuzzy TODIM method and discussed its application in venture capital.

Although there are many studies about decision making with single-valued neutrosophic hesitant fuzzy information, there are still several restrictions.

- (1) All of these methods are based on the assumption that the weighting information is completely known. Thus, none of them can deal with the case where the weighting information is incompletely known.
- (2) Although two references discussed the case where there are interactions among the weights of criteria, they employed the lamda-fuzzy measure based Choquet integral. There are two drawbacks of such type of aggregation operators:
  - (i) The lamda-fuzzy measure can only reflect the complementary, mutual, or independent interactions among the weights of criteria. However, when there are interactions, these three cases may exist simultaneously (Meng and Chen, 2015a);
  - (ii) The Choquet integral only considers the interactions between two adjacent coalitions (Meng and Tang, 2013) that cannot globally show the interactions among criteria coalitions.
- (3) The previous distance measures, similarity measures, correlation coefficient of SVN-HFSs (Biswas *et al.*, 2016a, Şahin and Liu, 2016, 2017) all need the compared SVN-HFSs to have the same length. Otherwise, we need to add extra values into SVNHFSs with the less numbers of elements the hesitant preferred, hesitant indeterminacy and hesitant non-preferred degree sets. This procedure in fact changes the original information offered by DMs;
- (4) The grey relational analysis method (Biswas *et al.*, 2016b) is based on the offered distance measure that cannot ensure the distance measure between two SVNHFSs to be equal to zero if and only if they are identical.

From the above analysis for the new method, one can verify that it avoids all of the above listed limitations.

## 2.4. Correlation Coefficient

Correlation coefficient is an important measure for decision making, which has been widely researched and used in decision making with different types of fuzzy sets. For example, fuzzy correlation coefficient (Murthy *et al.*, 1985), intuitionistic fuzzy correlation

coefficients (Szmidt and Kacprzyk, 2010), hesitant fuzzy correlation coefficients (Meng and Chen, 2015a), and neutrosophic correlation coefficients (Ye, 2013, 2014b). As for correlation coefficient of SVNHFSs, we only find one reference (Şahin and Liu, 2017). However, the rationality of this correlation coefficient needs to be further discussed. For example, it can only deal with the situation where the compared SVNHFSs have the same length. Otherwise, we need to add extra values into the shorter SVNHFSs. However, this process in fact distorts the original information. Furthermore, Şahin and Liu's method assumes that the criteria are independent and the weights are completely known. All of these aspects restrict its application.

Considering the limitations of previous research about selecting PPP models, decision making methods with single-valued neutrosophic hesitant fuzzy information and single-valued neutrosophic hesitant fuzzy correlation coefficient, this paper introduces a new correlation coefficient based method for selecting PPP models in the setting of SVNHFSs.

#### 3. Basic Concepts

This section briefly introduces several basic concepts and definitions to simplify the following analysis.

NS is a general type of fuzzy sets that generalizes fuzzy sets (FSs) (Zadeh, 1965), interval-valued fuzzy sets (IVFSs) (Zadeh, 1975), and IFSs (Atanassov, 1986). However, NS is proposed from a philosophical point of view, which makes it unapplicable in practical decision-making problems directly. Therefore, Wang *et al.* (2010) proposed the concept of SVNSs as follows:

DEFINITION 1 (See Wang et al., 2010). Let X be a space of points (objects) with generic elements in X denoted by x. A SVNS A on X is characterized by the truth-membership function  $T_A(x)$ , the indeterminacy-membership function  $I_A(x)$ , and the falsity-membership function  $F_A(x)$ , expressed as:

$$A = \left\{ \left\langle x, T_A(x), I_A(x), F_A(x) \right\rangle \middle| x \in X \right\},\tag{1}$$

where  $T_A(x)$ ,  $I_A(x)$  and  $F_A(x)$  are real subsets of [0, 1] such that  $T_A(x) : X \to [0.1]$ ,  $I_A(x) : X \to [0.1]$  and  $F_A(x) : X \to [0.1]$ . Therefore, the SVNS satisfies the condition  $0 \leq T_A(x) + I_A(x) + F_A(x) \leq 3$ .

From Definition 1, one can verify that SVNSs can express the preferred, indeterminacy and non-preferred information simultaneously. However, in some cases, there may be more than one value for a judgment, in other words, there are several possible values for a judgment. To address the hesitancy of the DMs, Torra (2010) introduced the below concept of HFSs.

DEFINITION 2 (*See* Torra, 2010). Let  $X = \{x_1, x_2, ..., x_n\}$  be a finite set, a hesitant fuzzy set (HFS) *E* on *X* is expressed as:

$$E = \left( \left\langle x_i, h_E(x_i) \right\rangle \middle| x_i \in X \right), \tag{2}$$

where  $h_E(x_i)$  is a set of several values in [0, 1] that represents the possible membership degrees of the element  $x_i \in X$  to E.

Taking the advantages of SVNSs and HFSs, Ye (2015) proposed the below concept of SVNHFSs:

DEFINITION 3 (*See* Ye, 2015). Let  $X = \{x_1, x_2, ..., x_n\}$  be a fixed set. A SVNHFS S on X is defined as:

$$S = \{ \langle x_i, h_S(x_i), \iota_S(x_i), g_S(x_i) \rangle | x_i \in X \},$$
(3)

where  $h_S(x_i)$ ,  $\iota_S(x_i)$  and  $g_S(x_i)$  are three discrete subsets of [0, 1], denoted by  $h_S(x_i) = \{\gamma_{S_1}(x_i), \gamma_{S_2}(x_i), \dots, \gamma_{S_{l_h}}(x_i)\}$ ,  $\iota_S(x_i) = \{\delta_{S_1}(x_i), \delta_{S_2}(x_i), \dots, \delta_{S_{l_i}}(x_i)\}$  and  $g_S(x_i) = \{\eta_{S_1}(x_i), \eta_{S_2}(x_i), \dots, \eta_{S_{l_g}}(x_i)\}$ , that represent the hesitant truth-membership degree set, the hesitant indeterminacy-membership degree set, and the hesitant falsity-membership degree set of the element  $x \in X$  to S, respectively. Furthermore, it satisfies the conditions  $0 \leq \delta, \gamma, \eta \leq 1$  and  $0 \leq \gamma^+ + \delta^+ + \eta^+ \leq 3$ , where  $\gamma \in h_S(x_i)$ ,  $\delta \in \iota_S(x_i)$ ,  $\eta \in g_S(x_i)$ ,  $\gamma^+ \in h_S^+(x_i) = \bigcup_{\gamma \in h_S(x_i)} \max\{\gamma\}$ ,  $\delta^+ \in \iota_S^+(x_i) = \bigcup_{\delta \in \iota_S(x_i)} \max\{\delta\}$  and  $\eta^+ \in g_S^+(x_i) = \bigcup_{\eta \in g_S(x_i)} \max\{\eta\}$  for each  $x_i \in X$ .

For convenience,  $p(x_i) = \{h(x_i), \iota(x_i), g(x_i)\}$  is called a single-valued neutrosophic hesitant fuzzy element (SVNHFE) or a triple hesitant fuzzy element (Ye, 2015), expressed by the simple symbol  $p = \{h, \iota, g\}$ , such that  $h = \{\gamma_1, \gamma_2, \dots, \gamma_{l_h}\}$ ,  $\iota = \{\delta_1, \delta_2, \dots, \delta_{l_\ell}\}$ and  $g = \{\eta_1, \eta_2, \dots, \eta_{l_g}\}$ , where  $l_h, l_\iota$  and  $l_g$  are the numbers of the values of  $h, \iota$  and g, respectively.

From Definition 3, one can see that SVNHFSs consist of three parts: the hesitant truthmembership degree set, the hesitant indeterminacy-membership degree set, and the hesitant falsity-membership degree set. Therefore, SVNHFSs support a more effective and flexible access to determine the judgments of the DMs.

Considering the application of SVNHFSs, based on Chen *et al.*'s hesitant fuzzy correlation coefficients (Chen *et al.*, 2013), Şahin and Liu (2017) presented a correlation coefficient of SVNHFSs as follows:

DEFINITION 4 (See Şahin and Liu, 2017). Let  $A = \{x_i, h_A(x_i), \iota_A(x_i), g_A(x_i) : x \in X\}$ and  $B = \{x_i, h_B(x_i), \iota_B(x_i), g_B(x_i) : x \in X\}$  be any two SVNHFSs with  $h_B(x_i) = \{\gamma_{B_1}(x_i), \gamma_{B_2}(x_i), \dots, \gamma_{B_{k_i}}(x_i)\}, \iota_A(x_i) = \{\delta_{A_1}(x_i), \delta_{A_2}(x_i), \dots, \delta_{A_{p_i}}(x_i)\}, g_A(x_i) = \{\eta_{A_1}(x_i), \eta_{A_2}(x_i), \dots, \eta_{A_{l_i}}(x_i)\}, h_B(x_i) = \{\gamma_{B_1}(x_i), \gamma_{B_2}(x_i), \dots, \gamma_{B_{k_i}}(x_i)\}, \iota_B(x_i) = \{\delta_{B_1}(x_i), \delta_{B_2}(x_i), \dots, \delta_{B_{p_i}}(x_i)\}$  and  $g_B(x_i) = \{\eta_{B_1}(x_i), \eta_{B_2}(x_i), \dots, \eta_{B_{l_i}}(x_i)\}$  on the finite set  $X = \{x_1, x_2, \dots, x_n\}$ . Then, correlation coefficient between A and B is defined as:

$$\rho_{\text{SVNHFSs}}(A, B) = \frac{C_{\text{SVNHFSs}}(A, B)}{\sqrt{C_{\text{SVNHFSs}}(A, A)}\sqrt{C_{\text{SVNHFSs}}(B, B)}}$$

#### F. Meng et al.

$$=\frac{\sum_{i=1}^{n}\left(\frac{1}{k_{i}}\sum_{s=1}^{k_{i}}\gamma_{A_{\sigma(i)}}(x_{i})\gamma_{B_{\sigma(i)}}(x_{i})+\frac{1}{p_{i}}\sum_{z=1}^{p_{i}}\delta_{A_{\sigma(Z)}}(x_{i})\delta_{B_{\sigma(Z)}}(x_{i})+\frac{1}{l_{i}}\sum_{t=1}^{l_{i}}\eta_{A_{\sigma(i)}}(x_{i})\eta_{B_{\sigma(i)}}(x_{i})\right)}{\sqrt{\sum_{i=1}^{n}\left(\frac{1}{k_{i}}\sum_{s=1}^{k_{i}}\gamma_{A_{\sigma(i)}}^{2}(x_{i})+\frac{1}{p_{i}}\sum_{z=1}^{p_{i}}\delta_{A_{\sigma(Z)}}^{2}(x_{i})+\frac{1}{l_{i}}\sum_{t=1}^{l_{i}}\eta_{A_{\sigma(i)}}^{2}(x_{i})\times\sqrt{\sum_{i=1}^{n}\left(\frac{1}{k_{i}}\sum_{s=1}^{k_{i}}\gamma_{B_{\sigma(i)}}^{2}(x_{i})+\frac{1}{p_{i}}\sum_{t=1}^{l_{i}}\eta_{B_{\sigma(i)}}^{2}(x_{i})\right)}},$$

$$(4)$$

where  $k_i = \max\{l(h_A(x_i)), l(h_B(x_i))\}$ ,  $p_i = \max\{l(\iota_A(x_i)), l(\iota_B(x_i))\}$  and  $l_i = \max\{l(g_A(x_i)), (g_B(x_i))\}$ , and  $\gamma_{A\sigma(s)}(x_i), \delta_{A\sigma(z)}(x_i)$  and  $\eta_{A\sigma(t)}(x_i)$  are the sth, zth, and th values in  $h_A(x_i), \iota_A(x_i)$  and  $g_A(x_i)$ , respectively.

For any two SVNHFSs *A* and *B*, if the numbers of the values of their hesitant truth-membership degree sets, hesitant indeterminacy-membership degree sets, and hesitant falsity-membership degree sets are separately different, i.e.  $l(h_A(x_i)) \neq l(h_B(x_i))$ ,  $l(\iota_A(x_i)) \neq l(\iota_B(x_i))$ , or  $l(g_A(x_i)) \neq l(g_B(x_i))$ . To calculate the correlation coefficient, Şahin and Liu (2017) applied the method by adding the smallest or the largest element in the associated shorter sets to extend their lengths until their hesitant truth-membership degree sets, hesitant indeterminacy-membership degree sets, and hesitant falsity-membership degree sets separately have the same numbers. The chosen value depends on the risk attitudes of the DMs. Although this procedure permits us to use (1) to calculate the correlation coefficient, it changes the original information offered by the DMs. For example, let  $A = \{\{0.2, 0.3\}, \{0.5\}, \{0.6\}\}$  and  $B = \{\{0.5, 0.6, 0.7\}, \{0.2\}, \{0.1\}\}$  be two SVNHFEs. According to Şahin and Liu's method, we have  $\rho_{\text{SVNHFS}_s}(A, B) = 0.576$  by adding the value 0.2 for the hesitant truth-membership degree set  $\{0.2, 0.3\}$ , and we obtain  $\rho_{\text{SVNHFS}_s}(A, B) = 0.605$  by adding the value 0.3 for the hesitant truth-membership degree set. In fact, different SVNHFEs are obtained by adding different values.

## 4. New Single-Valued Neutrosophic Hesitant Fuzzy Correlation Coefficients

Correlation coefficient is an effective tool for examining the relationship between two fuzzy sets, which has been widely applied in practical decision making problems including pattern recognition, supply chain management, and market prediction. In this section, several new single-valued neutrosophic hesitant fuzzy correlation coefficients (SVNHFCCs) are defined that avoid the limitations of previous correlation coefficients.

## 4.1. Two New SVNHFCCs in View of Geometric Mean and Maximum

Based on Meng and Chen's hesitant fuzzy correlation coefficients (Meng and Chen, 2015b), this subsection proposes two new correlation coefficients of SVNHFSs, which have two advantages: (i) the lengths of compared SVNHFEs can be different; (ii) they are not limited to the ordered elements to define the correlation between SVNHFSs. Before offering the definition of new correlation coefficients, we first propose the following distances.

DEFINITION 5. Let  $A = \{x_i, h_A(x_i), \iota_A(x_i), g_A(x_i) : x \in X\}$  and  $B = \{x_i, h_B(x_i), \iota_B(x_i), g_B(x_i) : x \in X\}$  be any two SVNHFSs defined on the finite set  $X = \{x_1, x_2, \dots, x_n\}$  with  $\gamma_i \in h_A$ ,  $\delta_i \in \iota_A$  and  $\eta_i \in g_A$ . Then,

$$d(\gamma_i, h_B) = \min_{\gamma_j \in h_B} |\gamma_i - \gamma_j|,$$
(5)

$$d(\delta_i, \iota_B) = \min_{\delta_j \in \iota_B} |\delta_i - \delta_j|, \tag{6}$$

$$d(\eta_i, g_B) = \min_{\eta_j \in g_B} |\eta_i - \eta_j| \tag{7}$$

are called the distances between  $\gamma_i$  and  $h_B$ ,  $\delta_i$  and  $\iota_B$ , and  $\eta_i$  and  $g_B$ , respectively.

If there is more than one value in  $h_B$ ,  $\iota_B$ , and  $g_B$  that satisfy (5)–(7), respectively, let

$$\gamma_j^i = \min\{\gamma_j | \gamma_j \in h_B, |\gamma_i - \gamma_j| = d(\gamma_i, h_B)\},\tag{8}$$

$$\gamma_j^i = \min\{\gamma_j | \gamma_j \in h_B, |\gamma_i - \gamma_j| = d(\gamma_i, h_B)\},\tag{9}$$

$$\eta_{j}^{i} = \min\{\eta_{j} | \eta_{j} \in g_{B}, |\eta_{i} - \eta_{j}| = d(\eta_{i}, g_{B})\}.$$
(10)

Based on the above defined distance measures, we next consider the correlation between SVNHFSs.

DEFINITION 6. Let  $A = \{x_i, h_A(x_i), \iota_A(x_i), g_A(x_i) : x \in X\}$  and  $B = \{x_i, h_B(x_i), \iota_B(x_i), g_B(x_i) : x \in X\}$  be any two SVNHFSs defined on the finite set  $X = \{x_1, x_2, \dots, x_n\}$ . Then, their correlation is defined as follows:

$$C(A, B) = \sum_{k=1}^{n} \left( \left( \frac{1}{l(h_A(x_k))} \sum_{\gamma_i(x_k) \in h_A(x_k)} \gamma_i(x_k) \gamma_j^i(x_k) + \frac{1}{l(h_B(x_k))} \sum_{\gamma_j(x_k) \in h_B(x_k)} \gamma_j(x_k) \gamma_i^j(x_k) \right) + \left( \frac{1}{l(\iota_A(x_k))} \sum_{\delta_i(x_k) \in \iota_A(x_k)} \delta_i(x_k) \delta_j^i + \frac{1}{l(\iota_B(x_k))} \sum_{\delta_j(x_k) \in \iota_B(x_k)} \delta_j(x_k) \delta_i^j(x_k) \right) + \left( \frac{1}{l(g_A(x_k))} \sum_{\eta_i(x_k) \in g_A(x_k)} \eta_i(x_k) \eta_j^i(x_k) + \frac{1}{l(g_B(x_k))} \sum_{\eta_j(x_k) \in g_B(x_k)} \eta_j(x_k) \eta_i^j(x_k) \right) \right),$$
(11)

where  $l(h_A(x_k))$ ,  $l(h_B(x_k))$ ,  $l(\iota_A(x_k))$ ,  $l(\iota_B(x_k))$ ,  $l(g_A(x_k))$  and  $l(g_B(x_k))$  denote the numbers of the values of  $h_A(x_k)$ ,  $h_B(x_k)$ ,  $\iota_A(x_k)$ ,  $\iota_B(x_k)$ ,  $g_A(x_k)$  and  $g_B(x_k)$ , respectively.

**Proposition 1.** Let  $A = \{x_i, h_A(x_i), \iota_A(x_i), g_A(x_i) : x \in X\}$  and  $B = \{x_i, h_B(x_i), \iota_B(x_i), g_B(x_i) : x \in X\}$  be any two SVNHFSs. Then, the following conclusions are true:

(i) C(A, B) = C(B, A);

(ii) C(A, A) = 2E(A), where

$$E(A) = \sum_{k=1}^{n} \left( \frac{1}{l(h_A(x_k))} \sum_{\gamma(x_k) \in h_A(x_k)} \gamma(x_k)^2 + \frac{1}{l(\iota_A(x_k))} \sum_{\delta(x_k) \in \iota_A(x_k)} \delta(x_k)^2 + \frac{1}{l(g_A(x_k))} \sum_{\eta(x_k) \in g_A(x_k)} \eta(x_k)^2 \right).$$

*Proof.* From (5), one can easily derive the conclusions.

On the basis of the defined correlation between SVNHFSs, we further define correlation coefficients of SVNHFSs as follows:

DEFINITION 7. Let  $A = \{x_i, h_A(x_i), \iota_A(x_i), g_A(x_i) : x \in X\}$  and  $B = \{x_i, h_B(x_i), \iota_B(x_i), g_B(x_i) : x \in X\}$  be any two SVNHFSs defined on the finite set  $X = \{x_1, x_2, \dots, x_n\}$ . Then, their geometric mean based SVNHFCC is defined as:

$$CC_{1}(A, B) = \frac{C(A, B)}{\sqrt{E(A)E(B^{A})} + \sqrt{E(B)E(A^{B})}}$$
(12)

their maximum based SVNHFCC is defined as:

$$CC_2(A, B) = \frac{C(A, B)}{\max\{E(A), E(B^A)\} + \max\{E(B), E(A^B)\}},$$
(13)

where

$$\begin{split} E(A) &= \sum_{k=1}^{n} \left( \frac{1}{l(h_{A}(x_{k}))} \sum_{\gamma(x_{k}) \in h_{A}(x_{k})} \gamma(x_{k})^{2} + \frac{1}{l(\iota_{A}(x_{k}))} \sum_{\delta(x_{k}) \in \iota_{A}(x_{k})} \delta(x_{k})^{2} \right. \\ &+ \frac{1}{l(g_{A}(x_{k}))} \sum_{\eta(x_{k}) \in g_{A}(x_{k})} \eta(x_{k})^{2} \right), \\ E(B) &= \sum_{k=1}^{n} \left( \frac{1}{l(h_{B}(x_{k}))} \sum_{\gamma(x_{k}) \in h_{B}(x_{k})} \gamma(x_{k})^{2} + \frac{1}{l(\iota_{B}(x_{k}))} \sum_{\delta(x_{k}) \in \iota_{B}(x_{k})} \delta(x_{k})^{2} \right. \\ &+ \frac{1}{l(g_{B}(x_{k}))} \sum_{\eta(x_{k}) \in g_{B}(x_{k})} \eta(x_{k})^{2} \bigg), \end{split}$$

$$\begin{split} E(B^{A}) &= \sum_{k=1}^{n} \left( \frac{1}{l(h_{A}(x_{k}))} \sum_{\gamma_{j}^{i}(x_{k}) \in h_{B}(x_{k}): \gamma_{i}(x_{k}) \in h_{A}(x_{k})} \gamma_{j}^{i}(x_{k})^{2} \\ &+ \frac{1}{l(\iota_{A}(x_{k}))} \sum_{\delta_{j}^{i}(x_{k}) \in \iota_{B}(x_{k}): \delta_{i}(x_{k}) \in \iota_{A}(x_{k})} \delta_{j}^{i}(x_{k})^{2} \\ &+ \frac{1}{l(g_{A}(x_{k}))} \sum_{\eta_{j}^{i}(x_{k}) \in g_{B}(x_{k}): \eta_{i}(x_{k}) \in g_{A}(x_{k})} \eta_{j}^{i}(x_{k})^{2} \right), \\ E(A^{B}) &= \sum_{k=1}^{n} \left( \frac{1}{l(h_{B}(x_{k}))} \sum_{\gamma_{i}^{j}(x_{k}) \in h_{A}(x_{k}): \gamma_{j}(x_{k}) \in h_{B}(x_{k})} \gamma_{i}^{j}(x_{k})^{2} \\ &+ \frac{1}{l(\iota_{B}(x_{k}))} \sum_{\delta_{i}^{j}(x_{k}) \in \iota_{A}(x_{k}): \delta_{j}(x_{k}) \in \iota_{B}(x_{k})} \eta_{i}^{j}(x_{k})^{2} \\ &+ \frac{1}{l(g_{B}(x_{k}))} \sum_{\eta_{i}^{j}(x_{k}) \in g_{A}(x_{k}): \eta_{j}(x_{k}) \in g_{B}(x_{k})} \eta_{i}^{j}(x_{k})^{2} \right), \end{split}$$

and other notations are as shown in Definition 6.

Correlation coefficients (12) and (13) neither consider the lengths of SVNHFEs nor arrange their possible values in an increasing order. Generally speaking, the optimistic DMs can apply correlation coefficient (12), while the pessimistic DMs could employ (13).

When correlation coefficients in Definition 7 are used to calculate the example in Section 3, one can obtain that  $CC_1(A, B) = 0.631$  and  $CC_2(A, B) = 0.377$ .

To show the rationality of correlation coefficients offered in Definition 7, we consider the following several desirable properties:

**Proposition 2.** Let  $A = \{x_i, h_A(x_i), \iota_A(x_i), g_A(x_i) : x \in X\}$  and  $B = \{x_i, h_B(x_i), \iota_B(x_i), g_B(x_i) : x \in X\}$  be any two SVNHFSs. Then, correlation coefficients (12) and (13) satisfy

(i) CC<sub>q</sub>(A, A) = 1;
(ii) CC<sub>q</sub>(A, B) = CC<sub>q</sub>(B, A);
(iii) 0 ≤ CC<sub>q</sub>(A, B) ≤ 1, where q = 1, 2.

*Proof.* For (i) and (ii), it is straightforward based on Definition 7. For (iii), it is obvious that  $CC_q(A, B) \ge 0$ , q = 1, 2. For  $CC_q(A, B) \le 1$ , according to the Cauchy-Schwarz inequality  $(x_1y_1 + x_2y_2 + \dots + x_ny_n)^2 \le (x_1^2 + x_2^2 + \dots + x_n^2)(y_1^2 + y_2^2 + \dots + y_n^2)$ , one can easily derive the conclusion.

For the geometric mean based SVNHFCC and the maximum based SVNHFCC shown in Definition 7, we have the following relationship:

**Proposition 3.** Let  $A = \{x_i, h_A(x_i), \iota_A(x_i), g_A(x_i) : x \in X\}$  and  $B = \{x_i, h_B(x_i), \iota_B(x_i), g_B(x_i) : x \in X\}$  be any two SVNHFSs. Then,  $CC_1(A, B) \ge CC_2(A, B)$ .

## 4.2. Two Single-Valued Neutrosophic Hesitant Fuzzy 2-Additive Shapley Weighted Correlation Coefficients

Correlation coefficients offered in Section 4.1 are based on the assumption that all SVN-HFEs have the same importance. When the finite set  $X = \{x_1, x_2, ..., x_n\}$  denotes criteria in decision making, this hypothesis is unreasonable. To indicate their differences in importance, this section further introduces two weighted correlation coefficients.

Some scholars noted that the weights of elements in a set may be interactive (Meng *et al.*, 2018; Xu, 2010). To cope with the situation, fuzzy measure (Sugeno, 1974) is an effective tool.

DEFINITION 8 (*See* Sugeno, 1974). A fuzzy measure on the finite set  $N = \{1, 2, ..., n\}$  is a set function  $\mu : P(N) \rightarrow [0, 1]$  satisfying (i)  $\mu(\emptyset) = 0, \mu(N) = 1$ ; (ii) If  $A, B \in P(N)$  and  $\mu(A) \subseteq \mu(B)$ , then, where P(N) is the power set of N.

In multi-criteria decision making,  $\mu(A)$  can be viewed as the importance of the criteria set A. In addition to the usual weights of the criteria set taken separately, the weight of any combination of criteria is also defined.

Considering the fact that fuzzy measures are too complex in practical application, 2-additive measures introduced by Grabisch (1997) are a good choice that can reduce the complexity of fuzzy measures.

DEFINITION 9 (See Grabisch, 1997). The fuzzy measure  $\mu$  on the finite set  $N = \{1, 2, ..., n\}$  is called a 2-additive measure, if, for any  $S \subseteq N$  with  $s \ge 2$ , we have

$$\mu(S) = \sum_{\{i,j\} \subseteq S} \mu(i,j) - (s-2) \sum_{i \in S} \mu(i),$$
(14)

where *s* is the cardinality of *S*.

Based on Definition 9, Grabisch (1997) proposed the following theorem to determine a 2-additive measure.

**Theorem 1** (See Grabisch, 1997). Let  $\mu$  be a fuzzy measure on  $N = \{1, 2, ..., n\}$ . Then,  $\mu$  is a 2-additive measure if and only if

(i)  $\mu(i) \ge 0, \forall i \in N;$ (ii)  $\sum_{\{i,j\}\subseteq N} \mu(i,j) - (n-2) \sum_{i \in N} \mu(i) = 1;$ (iii)  $\sum_{i \subseteq S \setminus j} (\mu(i,j) - \mu(i)) \ge (s-2)\mu(j), \forall j \in S \subseteq N \text{ and } s \ge 2.$ 

Although 2-additive measure is powerful to reflect the interactions among the weights of criteria, it cannot be used as the weights directly. Considering this issue, the Shapley

function (Shapley, 1953) is a useful tool. With respect to the 2-additive measure  $\mu$ , the Shapley function can be expressed as in Meng and Tang (2013):

$$\phi_i(\mu, N) = \frac{3-n}{2}\mu(i) + \frac{1}{2}\sum_{j \in N \setminus i} \left(\mu(i, j) - \mu(j)\right)$$
(15)

for any  $i \in N$ .

Based on the 2-additive Shapley function and correlation coefficients offered in Section 4.1, single-valued neutrosophic hesitant fuzzy 2-additive Shapley weighted correlation coefficients (SVNHF-2ASWCCs) are defined as follows:

DEFINITION 10. Let  $A = \{x_i, h_A(x_i), \iota_A(x_i), g_A(x_i) : x \in X\}$  and  $B = \{x_i, h_B(x_i), \iota_B(x_i), g_B(x_i) : x \in X\}$  be any two SVNHFSs on the finite set  $X = \{x_1, x_2, \dots, x_n\}$ . Then, the geometric mean based SVNHF-2ASWCC between *A* and *B* is defined as follows:

$$CC_{1}^{\phi} = \frac{C_{\phi}(A, B)}{\sqrt{E_{\phi}(A)E_{\phi}(B^{A})} + \sqrt{E_{\phi}(B)E_{\phi}(A^{B})}}.$$
(16)

The maximum based SVNHF-2ASWCC is defined as follows:

$$CC_{2}^{\phi} = \frac{C_{\phi}(A, B)}{\max\{E_{\phi}(A), E_{\phi}(B^{A})\} + \max\{E_{\phi}(B), E_{\phi}(A^{B})\}},$$
(17)

where

$$\begin{split} C_{\phi}(A,B) &= \sum_{k=1}^{n} \phi_{x_{k}}(\mu,X) \bigg( \bigg( \frac{1}{l(h_{A}(x_{k}))} \sum_{\gamma_{i}(x_{k}) \in h_{A}(x_{k})} \gamma_{i}(x_{k}) \gamma_{j}^{i}(x_{k}) \\ &+ \frac{1}{l(h_{B}(x_{k}))} \sum_{\gamma_{j}(x_{k}) \in h_{B}(x_{k})} \gamma_{j}(x_{k}) \gamma_{i}^{j}(x_{k}) \bigg) \\ &+ \bigg( \frac{1}{l(\iota_{A}(x_{k}))} \sum_{\delta_{i}(x_{k}) \in \iota_{A}(x_{k})} \delta_{i}(x_{k}) \delta_{j}^{i}(x_{k}) \\ &+ \frac{1}{l(\iota_{B}(x_{k}))} \sum_{\delta_{j}(x_{k}) \in \iota_{B}(x_{k})} \delta_{j}(x_{k}) \delta_{i}^{j}(x_{k}) \bigg) \\ &+ \bigg( \frac{1}{l(g_{A}(x_{k}))} \sum_{\eta_{i}(x_{k}) \in g_{A}(x_{k})} \eta_{i}(x_{k}) \eta_{j}^{i}(x_{k}) \\ &+ \frac{1}{l(g_{B}(x_{k}))} \sum_{\eta_{j}(x_{k}) \in g_{B}(x_{k})} \eta_{j}(x_{k}) \eta_{i}^{j}(x_{k}) \bigg) \bigg), \end{split}$$

$$\begin{split} E_{\phi}(A) &= \sum_{k=1}^{n} \phi_{x_{k}}(\mu, X) \Big( \frac{1}{l(h_{A}(x_{k}))} \sum_{\gamma(x_{k}) \in h_{A}(x_{k})} \gamma(x_{k})^{2} + \frac{1}{l(\iota_{A}(x_{k}))} \sum_{\delta(x_{k}) \in \iota_{A}(x_{k})} \delta(x_{k})^{2} \\ &+ \frac{1}{l(g_{A}(x_{k}))} \sum_{\eta(x_{k}) \in g_{A}(x_{k})} \eta(x_{k})^{2} \Big), \\ E_{\phi}(B) &= \sum_{k=1}^{n} \phi_{x_{k}}(\mu, X) \Big( \frac{1}{l(h_{B}(x_{k}))} \sum_{\gamma(x_{k}) \in h_{B}(x_{k})} \gamma(x_{k})^{2} + \frac{1}{l(\iota_{B}(x_{k}))} \sum_{\delta(x_{k}) \in \iota_{B}(x_{k})} \delta(x_{k})^{2} \\ &+ \frac{1}{l(g_{B}(x_{k}))} \sum_{\eta(x_{k}) \in g_{B}(x_{k})} \eta(x_{k})^{2} \Big), \\ E_{\phi}(B^{A}) &= \sum_{k=1}^{n} \phi_{x_{k}}(\mu, X) \Big( \frac{1}{l(h_{A}(x_{k}))} \sum_{\gamma_{j}^{i}(x_{k}) \in h_{B}(x_{k}) : \gamma_{i}(x_{k}) \in h_{A}(x_{k})} \gamma_{j}^{i}(x_{k})^{2} \\ &+ \frac{1}{l(\iota_{A}(x_{k}))} \sum_{\delta_{j}^{i}(x_{k}) \in g_{B}(x_{k}) : \delta_{i}(x_{k}) \in \iota_{A}(x_{k})} \delta_{j}^{i}(x_{k})^{2} \\ &+ \frac{1}{l(\iota_{A}(x_{k}))} \sum_{\eta_{j}^{i}(x_{k}) \in g_{B}(x_{k}) : \gamma_{i}(x_{k}) \in g_{A}(x_{k})} \eta_{j}^{i}(x_{k})^{2} \Big), \\ E_{\phi}(A^{B}) &= \sum_{k=1}^{n} \phi_{x_{k}}(\mu, X) \Big( \frac{1}{l(h_{B}(x_{k}))} \sum_{\gamma_{i}^{i}(x_{k}) \in h_{A}(x_{k}) : \gamma_{j}(x_{k}) \in h_{B}(x_{k})} \gamma_{i}^{i}(x_{k})^{2} \\ &+ \frac{1}{l(\iota_{B}(x_{k}))} \sum_{\delta_{i}^{i}(x_{k}) \in \iota_{A}(x_{k}) : \delta_{j}(x_{k}) \in \iota_{B}(x_{k})} \eta_{i}^{i}(x_{k})^{2} \\ &+ \frac{1}{l(g_{B}(x_{k}))} \sum_{\delta_{i}^{i}(x_{k}) \in \iota_{A}(x_{k}) : \delta_{j}(x_{k}) \in \iota_{B}(x_{k})} \eta_{i}^{i}(x_{k})^{2} \Big), \end{split}$$

 $\phi_{x_k}(\mu, X)$  is the Shapley value of  $x_k$  with respect to the 2-additive measure  $\mu$  on the set  $X = \{x_1, x_2, \dots, x_n\}, k = 1, 2, \dots, n$ .

Note that correlation coefficients in Definition 10 have the properties for SVNHFCCs offered in Section 4.1.

**Proposition 4.** Let  $A = \{x_i, h_A(x_i), \iota_A(x_i), g_A(x_i) : x \in X\}$  and  $B = \{x_i, h_B(x_i), \iota_B(x_i), g_B(x_i) : x \in X\}$  be any two SVNHFSs on the finite set  $X = \{x_1, x_2, ..., x_n\}$ . Then, correlation coefficients between A and B satisfy:

(i)  $CC_{q}^{\phi}(A, A) = 1;$ (ii)  $CC_{q}^{\phi}(A, B) = CC_{q}^{\phi}(B, A);$ (iii)  $0 \leq CC_{q}^{\phi}(A, B) \leq 1,$ where q = 1, 2.

376

REMARK 1. When there are no interactions between the SVNHFSs A and B, correlation coefficients in Definition 10 degenerate to the corresponding weighted correlation coefficients as follows:

(i) The geometric mean based weighted SVNHFCC:

$$CC_1^{\omega} = \frac{C_{\omega}(A, B)}{\sqrt{E_{\omega}(A)E_{\omega}(B^A)} + \sqrt{E_{\omega}(B)E_{\omega}(A^B)}};$$
(18)

(ii) The maximum based weighted SVNHFCC:

$$CC_2^{\omega} = \frac{C_{\omega}(A, B)}{\max\{E_{\omega}(A), E_{\omega}(B^A)\} + \max\{E_{\omega}(B), E_{\omega}(A^B)\}},$$
(19)

where

$$\begin{split} C_{\omega}(A,B) &= \sum_{k=1}^{n} \omega_{x_{k}} \bigg( \bigg( \frac{1}{l(h_{A}(x_{k}))} \sum_{\gamma_{i}(x_{k}) \in h_{A}(x_{k})} \gamma_{i}(x_{k}) \gamma_{j}^{i}(x_{k}) \\ &+ \frac{1}{l(h_{B}(x_{k}))} \sum_{\gamma_{j}(x_{k}) \in h_{B}(x_{k})} \gamma_{j}(x_{k}) \gamma_{j}^{i}(x_{k}) \bigg) \\ &+ \bigg( \frac{1}{l(\iota_{A}(x_{k}))} \sum_{\delta_{i}(x_{k}) \in \iota_{A}(x_{k})} \delta_{i}(x_{k}) \delta_{j}^{i}(x_{k}) \\ &+ \frac{1}{l(\iota_{B}(x_{k}))} \sum_{\delta_{j}(x_{k}) \in \iota_{B}(x_{k})} \delta_{j}(x_{k}) \delta_{i}^{j}(x_{k}) \bigg) \\ &+ \bigg( \frac{1}{l(\iota_{B}(x_{k}))} \sum_{\eta_{i}(x_{k}) \in g_{A}(x_{k})} \eta_{i}(x_{k}) \eta_{j}^{i}(x_{k}) \bigg) \\ &+ \bigg( \frac{1}{l(g_{B}(x_{k}))} \sum_{\eta_{j}(x_{k}) \in g_{B}(x_{k})} \eta_{j}(x_{k}) \eta_{i}^{j}(x_{k}) \bigg) \bigg), \end{split}$$

$$E_{\omega}(A) &= \sum_{k=1}^{n} \omega_{x_{k}} \bigg( \frac{1}{l(h_{A}(x_{k}))} \sum_{\gamma(x_{k}) \in h_{A}(x_{k})} \gamma(x_{k})^{2} + \frac{1}{l(\iota_{A}(x_{k}))} \sum_{\delta(x_{k}) \in \iota_{A}(x_{k})} \delta(x_{k})^{2} \\ &+ \frac{1}{l(g_{A}(x_{k}))} \sum_{\eta(x_{k}) \in g_{A}(x_{k})} \eta(x_{k})^{2} \bigg), \end{cases}$$

$$E_{\omega}(B) &= \sum_{k=1}^{n} \omega_{x_{k}} \bigg( \frac{1}{l(h_{B}(x_{k}))} \sum_{\gamma(x_{k}) \in h_{B}(x_{k})} \gamma(x_{k})^{2} + \frac{1}{l(\iota_{B}(x_{k}))} \sum_{\delta(x_{k}) \in \iota_{B}(x_{k})} \delta(x_{k})^{2} \\ &+ \frac{1}{l(g_{B}(x_{k}))} \sum_{\eta(x_{k}) \in g_{B}(x_{k})} \eta(x_{k})^{2} \bigg), \end{split}$$

F. Meng et al.

$$E_{\omega}(B^{A}) = \sum_{k=1}^{n} \omega_{x_{k}} \left( \frac{1}{l(h_{A}(x_{k}))} \sum_{\gamma_{j}^{i}(x_{k}) \in h_{B}(x_{k}):\gamma_{i}(x_{k}) \in h_{A}(x_{k})} \gamma_{j}^{i}(x_{k})^{2} + \frac{1}{l(\iota_{A}(x_{k}))} \sum_{\delta_{j}^{i}(x_{k}) \in \iota_{B}(x_{k}):\delta_{i}(x_{k}) \in \iota_{A}(x_{k})} \delta_{j}^{i}(x_{k})^{2} + \frac{1}{l(g_{A}(x_{k}))} \sum_{\eta_{j}^{i}(x_{k}) \in g_{B}(x_{k}):\eta_{i}(x_{k}) \in g_{A}(x_{k})} \eta_{j}^{i}(x_{k})^{2} \right),$$

$$E_{\omega}(A^{B}) = \sum_{k=1}^{n} \omega_{x_{k}} \left( \frac{1}{l(h_{B}(x_{k}))} \sum_{\gamma_{i}^{j}(x_{k}) \in h_{A}(x_{k}):\gamma_{j}(x_{k}) \in h_{B}(x_{k})} \gamma_{i}^{j}(x_{k})^{2} + \frac{1}{l(\iota_{B}(x_{k}))} \sum_{\delta_{i}^{j}(x_{k}) \in \iota_{A}(x_{k}):\delta_{j}(x_{k}) \in \iota_{B}(x_{k})} \delta_{i}^{j}(x_{k})^{2} + \frac{1}{l(g_{B}(x_{k}))} \sum_{\eta_{i}^{j}(x_{k}) \in g_{A}(x_{k}):\eta_{j}(x_{k}) \in g_{B}(x_{k})} \eta_{i}^{j}(x_{k})^{2} \right)$$

and  $\omega_{x_k}$  is the weight of the element  $x_k$ , k = 1, 2, ..., n.

Furthermore, when we have  $\omega_{x_k} = 1/n$  for all k = 1, 2, ..., n, correlation coefficients in Definition 10 reduce to those in Definition 7.

Similar to correlation coefficients offered in Section 4.1, we obtain the following property:

**Proposition 5.** Let  $A = \{x_i, h_A(x_i), \iota_A(x_i), g_A(x_i) : x \in X\}$  and  $B = \{x_i, h_B(x_i), \iota_B(x_i), g_B(x_i) : x \in X\}$  be any two SVNHFSs on the finite set  $X = \{x_1, x_2, ..., x_n\}$ . Then, correlation coefficients between A and B satisfy:

(i)  $CC_1^{\phi}(A, B) \ge CC_2^{\phi}(A, B);$ (ii)  $CC_1^{\omega}(A, B) \ge CC_2^{\omega}(A, B).$ 

Noticeably, the pessimists can choose (12) or (14), while the optimists could adopt (11) and (13).

#### 5. An Approach to Evaluating PPP Models

To verify the practical application of new SVNHFCCs, this section presents an approach for single-valued neutrosophic hesitant fuzzy multi-attribute decision making, which considers the interactive characteristics between elements. When fuzzy measure is incompletely known, we need to determine the weighting information on the attribute set firstly.

378

#### 5.1. Models for Determining the Optimal Fuzzy Measure

Before introducing models for determining the optimal fuzzy measure on the attribute set, we define the following improvement normalized Hamming distance measure for SVNHFSs:

DEFINITION 11. Let  $A = \{x_i, h_A(x_i), \iota_A(x_i), g_A(x_i) : x \in X\}$  and  $B = \{x_i, h_B(x_i), \iota_B(x_i), g_B(x_i) : x \in X\}$  be any two SVNHFSs on the finite set  $X = \{x_1, x_2, \dots, x_n\}$ . Then, their improvement normalized Hamming distance measure is defined as follows:

$$d_{INH}(A, B) = \frac{1}{3n} \sum_{i=1}^{n} \left( \frac{1}{l_{hA}(x_i) + l_{hB}(x_i)} \left( \sum_{\gamma_{h_A(x_i)} \in h_A(x_i)} \min_{\gamma_{h_B(x_i)} \in h_B(x_i)} |\gamma_{h_A(x_i)} - \gamma_{h_B(x_i)}| \right) + \sum_{\gamma_{h_B(x_i)} \in h_B(x_i)} \min_{\gamma_{h_A(x_i)} \in h_A(x_i)} |\gamma_{h_B(x_i)} - \gamma_{h_A(x_i)}| \right) + \frac{1}{l_{tA}(x_i) + l_{tB}(x_i)} \left( \sum_{\delta_{h_A(x_i)} \in t_A(x_i)} \min_{\delta_{h_B(x_i)} \in t_B(x_i)} |\delta_{t_A(x_i)} - \delta_{t_B(x_i)}| + \sum_{\delta_{h_B(x_i)} \in t_B(x_i)} \min_{\delta_{h_A(x_i)} \in t_A(x_i)} |\delta_{t_B(x_i)} - \delta_{t_A(x_i)}| \right) + \frac{1}{l_{gA}(x_i) + l_{gB}(x_i)} \left( \sum_{\eta_{h_A(x_i)} \in g_A(x_i)} \min_{\eta_{h_B(x_i)} \in g_B(x_i)} |\eta_{h_A(x_i)} - \eta_{h_B(x_i)}| + \sum_{\eta_{h_B(x_i)} \in g_B(x_i)} \min_{\eta_{h_A(x_i)} \in g_A(x_i)} |\eta_{g_B(x_i)} - \eta_{g_A(x_i)}| \right) \right),$$
(20)

where the notations are as shown in Definition 5.

To show the rationality of the Hamming distance measure listed in Definition 11, we offer the following property:

**Proposition 6.** Let  $A = \{x_i, h_A(x_i), \iota_A(x_i), g_A(x_i) : x \in X\}$  and  $B = \{x_i, h_B(x_i), \iota_B(x_i), g_B(x_i) : x \in X\}$  be any two SVNHFSs on the finite set  $X = \{x_1, x_2, ..., x_n\}$ . Then, the distance measure between A and B defined in (20) satisfies the following properties:

- (i)  $0 \leq d_{INH}(A, B) \leq 1$ ;
- (ii)  $d_{INH}(A, B) = 0$  if and only if A = B;
- (iii)  $d_{INH}(A, B) = d_{INH}(B, A);$
- (iv)  $d_{INH}(A, C) \leq d_{INH}(A, B) + d_{INH}(B, C)$ , where  $C = \{ < x_i, h_C(x_i), \iota_C(x_i), g_C(x_i) | x_i \in X > \}$ .

*Proof.* For (i): Since  $0 \leq \gamma_{h_A(x_i)} - \gamma_{h_B(x_i)} \leq 1$  for all  $\gamma_{h_A(x_i)} \in h_A(x_i)$  and all  $\gamma_{h_B(x_i)} \in h_B(x_i)$ , we have

$$0 \leq \sum_{\gamma_{h_{A}(x_{i})} \in h_{A}(x_{i})} \min_{\gamma_{h_{B}(x_{i})} \in h_{B}(x_{i})} |\gamma_{h_{A}(x_{i})} - \gamma_{h_{B}(x_{i})}| + \sum_{\gamma_{h_{R}(x_{i})} \in h_{B}(x_{i})} \min_{\gamma_{h_{A}(x_{i})} \in h_{A}(x_{i})} |\gamma_{h_{B}(x_{i})} - \gamma_{h_{A}(x_{i})}| \leq l_{hA}(x_{i}) + l_{hB}(x_{i}).$$
(21)

Thus,  $0 \leq d_{INH}(A, B) \leq 1$ .

For (ii) and (iii): From (20), it is easy to get the conclusions.

For (iv): When we only consider the truth-membership hesitant degree. According to the triangle inequality  $|a - c| \leq |a - b| + |b - c|$ , we have

$$\frac{1}{l_{hA}(x_{i}) + l_{hB}(x_{i})} \left( \sum_{\gamma_{h_{A}(x_{i})} \in h_{A}(x_{i})} \min_{\gamma_{h_{B}(x_{i})} \in h_{B}(x_{i})} |\gamma_{h_{A}(x_{i})} - \gamma_{h_{B}(x_{i})}| \right) \\
+ \sum_{\gamma_{h_{B}(x_{i})} \in h_{B}(x_{i})} \min_{\gamma_{h_{A}(x_{i})} \in h_{A}(x_{i})} |\gamma_{h_{B}(x_{i})} - \gamma_{h_{A}(x_{i})}| \right) \\
+ \frac{1}{l_{hB}(x_{i}) + l_{hC}(x_{i})} \left( \sum_{\gamma_{h_{B}(x_{i})} \in h_{B}(x_{i})} \min_{\gamma_{h_{C}(x_{i})} \in h_{C}(x_{i})} |\gamma_{h_{B}(x_{i})} - \gamma_{h_{C}(x_{i})}| \right) \\
+ \sum_{\gamma_{h_{C}(x_{i})} \in h_{C}(x_{i})} \min_{\gamma_{h_{B}(x_{i})} \in h_{B}(x_{i})} |\gamma_{h_{C}(x_{i})} - \gamma_{h_{B}(x_{i})}| \right) \\
- \frac{1}{l_{hA}(x_{i}) + l_{hC}(x_{i})} \left( \sum_{\gamma_{h_{A}(x_{i})} \in h_{A}(x_{i})} \min_{\gamma_{h_{C}(x_{i})} \in h_{C}(x_{i})} |\gamma_{h_{A}(x_{i})} - \gamma_{h_{C}(x_{i})}| \right) \\
+ \sum_{\gamma_{h_{C}(x_{i})} \in h_{C}(x_{i})} \min_{\gamma_{h_{A}(x_{i})} \in h_{A}(x_{i})} |\gamma_{h_{C}(x_{i})} - \gamma_{h_{A}(x_{i})}| \right) \ge 0.$$
(22)

Thus, one can easily derive that  $d_{INH}(A, B) + d_{INH}(B, C) - d_{INH}(A, C) \ge 0$ , namely,  $d_{INH}(A, C) \le d_{INH}(A, B) + d_{INH}(B, C)$ .

Considering a decision-making problem, let  $A = \{a_1, a_2, ..., a_m\}$  be a set of alternatives, and  $C = \{c_1, c_2, ..., c_k\}$  be a set of criteria. Suppose that  $p_{ij} = (h_{ij}, \iota_{ij}, g_{ij})$  is the SVNHFE of the alternative  $a_i$  for the criterion  $c_j$ , i = 1, 2, ..., m; j = 1, 2, ..., k. By  $D = (p_{ij})_{m \times k}$ , we denote the associated single-valued neutrosophic hesitant fuzzy decision matrix. Let  $p_j$  be the *j*th column of *D*, and let

$$p_{j}^{+} = \bigcup_{i=1}^{m} p_{ij}$$

$$= \left\{ \max_{i=1}^{m} \{\gamma_{ij}\}, \min_{i=1}^{m} \{\delta_{ij}\}, \min_{i=1}^{m} \{\eta_{ij}\} \mid \gamma_{ij} \in h_{ij}, \delta_{ij} \in \iota_{ij}, \eta_{ij} \in g_{ij}, i = 1, 2, \dots, m \right\},$$
(23)

$$p_{j}^{-} = \bigcup_{i=1}^{m} p_{ij}$$

$$= \left\{ \min_{i=1}^{m} \{\gamma_{ij}\}, \max_{i=1}^{m} \{\delta_{ij}\}, \max_{i=1}^{m} \{\eta_{ij}\} \mid \gamma_{ij} \in h_{ij}, \delta_{ij} \in \iota_{ij}, \eta_{ij} \in g_{ij}, i = 1, 2, \dots, m \right\}$$
(24)

for each j = 1, 2, ..., k.

100

Let  $p^+ = \{p_1^+, p_2^+, \dots, p_k^+\}$  and  $p^- = \{p_1^-, p_2^-, \dots, p_k^-\}$ . When the fuzzy measure  $\mu$  on the criteria set *C* is completely unknown, we establish the following model:

$$\min \sum_{j=1}^{k} \sum_{i=1}^{m} \phi_{c_{j}}(\mu, C) \frac{d(p_{ij}, p_{j}^{+})}{d(p_{ij}, p_{j}^{+}) + d(p_{ij}, p_{j}^{-})}$$
s.t. 
$$\begin{cases} \mu(C) = 1, \\ \mu(S) \leqslant \mu(T), & \forall S, T \subseteq C \text{ s.t. } S \subseteq T, \\ \mu(c_{j}) \ge 0, & j = 1, 2, \dots, n, \end{cases}$$
(25)

where  $\phi_{c_j}(\mu, C)$  is the Shapley value of the criterion  $c_j$  with respect to the fuzzy measure  $\mu$ ,  $d(p_{ij}, p_j^+)$  is the improvement normalized Hamming distance measure between  $p_{ij}$  and  $p_j^+$ , and  $d(p_{ij}, p_j^-)$  is the improvement normalized Hamming distance measure between  $p_{ij}$  and  $p_j^-$ .

When  $\mu$  is a 2-additive measure, we get

$$\min \frac{3-n}{2} \sum_{j=1}^{k} \sum_{i=1}^{m} \frac{d(p_{ij}, p_j^+)}{d(p_{ij}, p_j^+) + d(p_{ij}, p_j^-)} \mu(c_j) \\ + \frac{1}{2} \sum_{j=1}^{k} \sum_{i=1}^{m} \frac{d(p_{ij}, p_j^+)}{d(p_{ij}, p_j^+) + d(p_{ij}, p_j^-)} (\mu(c_j, c_i) - \mu(c_i)) \\ \text{s.t.} \begin{cases} \sum_{\substack{c_i \subseteq S \setminus c_j \\ c_i \subseteq S \setminus c_j \end{cases}} (\mu(c_j, c_i) - \mu(c_i)) \ge (s-2)\mu(c_j), & \forall c_j \in S \subseteq C, s \ge 2, \\ \sum_{\substack{c_i \in S \setminus c_j \\ c_i \in C \end{pmatrix}} \mu(c_j, c_i) - (c-2) \sum_{\substack{c_j \in C \\ c_j \in C \end{pmatrix}} \mu(c_j) = 1, \qquad (26)$$

where the notations are as shown in model (25).

When the fuzzy measure  $\mu$  on the criteria set *C* is incompletely known, model for ascertaining the optimal fuzzy measure  $\mu$  is built as follows:

$$\min \sum_{j=1}^{k} \sum_{i=1}^{m} \phi_{c_{j}}(\mu, C) \frac{d(p_{ij}, p_{j}^{+})}{d(p_{ij}, p_{j}^{+}) + d(p_{ij}, p_{j}^{-})}$$
s.t. 
$$\begin{cases} \mu(C) = 1, \\ \mu(S) \leq \mu(T), \quad \forall S, T \subseteq C \text{ s.t. } S \subseteq T, \\ \mu(c_{j}) \in W_{j}, \mu(c_{j}) \geq 0, \quad j = 1, 2, \dots, k, \end{cases}$$
(27)

where  $W_j$  is the known weight information, and other notations are as shown in model (25).

Similarly, we derive the following model for the optimal 2-additive measure  $\mu$  on C:

$$\min \frac{3-n}{2} \sum_{j=1}^{k} \sum_{i=1}^{m} \frac{d(p_{ij}, p_{j}^{+})}{d(p_{ij}, p_{j}^{+}) + d(p_{ij}, p_{j}^{-})} \mu(c_{j}) \\ + \frac{1}{2} \sum_{j=1}^{k} \sum_{i=1}^{m} \frac{d(p_{ij}, p_{j}^{+})}{d(p_{ij}, p_{j}^{+}) + d(p_{ij}, p_{j}^{-})} (\mu(c_{j}, c_{i}) - \mu(c_{i})) \\ \text{s.t.} \begin{cases} \sum_{\substack{c_{i} \subseteq S \setminus c_{j} \\ c_{i} \subseteq S \setminus c_{j} \end{cases}} (\mu(c_{j}, c_{i}) - \mu(c_{i})) \ge (s - 2)\mu(c_{j}), \quad \forall c_{j} \in S \subseteq C, \ s \ge 2, \\ \sum_{\substack{c_{i} \subseteq S \setminus c_{j} \\ c_{j} \in C \end{cases}} \mu(c_{j}, c_{i}) - (c - 2) \sum_{\substack{c_{j} \in C \\ c_{j} \in C \\ \mu(c_{j}) \in W_{j}, \mu(c_{j}) \ge 0, \quad j = 1, 2, \dots, k, \end{cases}$$
(28)

where other notations are as shown in models (26) and (27).

Models (25) to (28) degenerate to corresponding models for the optimal additive measure on the criteria set C if there are no interactions.

#### 5.2. An Algorithm for Evaluating PPP Models

This subsection introduces an algorithm for evaluating PPP models under single-valued neutrosophic hesitant fuzzy environment, which can deal with the situation where the weighting information with interactive characteristics is incompletely known. Based on the established models and the defined correlation coefficients, the main procedure is given as follows:

**Step 1:** With respect to a PPP decision-making problem, DMs evaluate the PPP model  $a_i$  with respect to the risk factor  $c_{l_j}$ , which is denoted by the SVNHFE  $p_{il_j} = (h_{il_j}, \iota_{il_j}, g_{il_j})$  for all i = 1, 2, ..., m, where j is the first-level risk factor, j = 1, 2, ..., k, and  $l_j$  is the

second-level risk factor,  $l_j = 1_j, 2_j, ..., q_j$ . The associated single-valued neutrosophic hesitant fuzzy matrices are defined as  $P^j = (p_{il_j})_{m \times q_j}, j = 1, 2, ..., k$ ;

**Step 2:** Model (26) or (28) is used to determine the optimal 2-additive measure  $\mu^j$  on the second-level risk factor set  $C^j = \{c_{1_j}, c_{2_j}, \dots, c_{q_j}\}, j = 1, 2, \dots, k$ . Then, (15) is adopted to calculate the Shapley values  $\phi_{c_{l_i}}(\mu^j, C^j), l_j = 1_j, 2_j, \dots, q_j$ , and  $j = 1, 2, \dots, k$ ;

**Step 3:** Using the single-valued neutrosophic hesitant fuzzy 2-additive Shapley weighted aggregation (SVNHF-2ASWA) operator to calculate the comprehensive SVNHFEs for first-level risk factor  $c_i$ , where

$$p_{ij} = \text{SVNHF-2ASWA}(p_{i1_j}, p_{i2_j}, \dots, p_{iq_j}) = \bigoplus_{l=1}^{q_j} p_{il_j} \phi_{c_{l_j}}(\mu^j, C^j)$$

$$= \left\{ \left\{ \bigcup_{\gamma_{i1_j} \in h_{i1_j}, \gamma_{i2_j} \in h_{i2_j}, \dots, \gamma_{iq_j} \in h_{iq_j}} \prod_{l=1}^{q_j} \gamma_{il_j} \phi_{c_{l_j}}(\mu^j, C^j) \right\},$$

$$\left\{ \bigcup_{\delta_{i1_j} \in \iota_{i1_j}, \delta_{i2_j} \in \iota_{i2_j}, \dots, \delta_{iq_j} \in \iota_{iq_j}} \prod_{l=1}^{q_j} \delta_{il_j} \phi_{c_{l_j}}(\mu^j, C^j) \right\},$$

$$\left\{ \bigcup_{\eta_{i1_j} \in g_{i1_j}, \eta_{i2_j} \in g_{i2_j}, \dots, \eta_{iq_j} \in g_{iq_j}} \prod_{l=1}^{q_j} \eta_{il_j} \phi_{c_{l_j}}(\mu^j, C^j) \right\} \right\}$$

$$(29)$$

for all i = 1, 2, ..., m and all j = 1, 2, ..., k;

**Step 4:** Again using model (26) or (28) to obtain the optimal 2-additive measure  $\mu$  on the first-level risk factor set  $C = \{c_1, c_2, \dots, c_k\}$ . Meanwhile, (15) is adopted to calculate the Shapley values  $\phi_{c_i}(\mu, C), j = 1, 2, \dots, k$ ;

Step 5: Let  $p_i = (p_{i1}, p_{i2}, ..., p_{ik})$  with  $p_{ij} = \{h_{ij}, \iota_{ij}, g_{ij}\}$  for all i = 1, 2, ..., m, and all j = 1, 2, ..., k. Using the SVNHF-2ASWCCs shown in Definition 10 to calculate the correlation coefficients  $\begin{cases} CC_1^{\phi}(p_i, p^+) \\ CC_1^{\phi}(p_i, p^-) \end{cases}$  or  $\begin{cases} CC_2^{\phi}(p_i, p^+) \\ CC_2^{\phi}(p_i, p^-) \end{cases}$ , where  $p^+ = \bigcup_{j=1}^k p_j = \{\max_{i=1}^m \{\gamma_i\}, \min_{i=1}^m \{\delta_i\}, \min_{i=1}^m \{\eta_i\} | \gamma_i \in h_i, \delta_i \in \iota_i, \eta_i \in g_i, i = 1, 2, ..., m\}, p^- = \bigcup_{j=1}^k p_j = \{\min_{i=1}^m \{\gamma_i\}, \max_{i=1}^m \{\delta_i\}, \max_{i=1}^m \{\eta_i\} | \gamma_i \in h_i, \delta_i \in \iota_i, \eta_i \in g_i, i = 1, 2, ..., m\}; \end{cases}$ 

**Step 6:** Based on the SVNHF-2ASWCCs, we employ the following equation to calculate the final ranking values

$$r_i^{CC_1^{\phi}} = \frac{CC_1^{\phi}(p_i, p^+)}{CC_1^{\phi}(p_i, p^+) + CC_1^{\phi}(p_i, p^-)}$$
(30)



Fig. 1. The procedure of the new method.

or

$$r_i^{CC_2^{\phi}} = \frac{CC_2^{\phi}(p_i, p^+)}{CC_2^{\phi}(p_i, p^+) + CC_2^{\phi}(p_i, p^-)},$$
(31)

where i = 1, 2, ..., m;

**Step 7:** According to the final ranking values  $r_i^{CC_1^{\phi}}$  or  $r_i^{CC_2^{\phi}}$ , i = 1, 2, ..., m, we can obtain the ranking of PPP models and then select the best one;

## Step 8: End.

To show the procedure of the above algorithm clearly, please see Fig. 1.

## 6. A Case Study

To show the concrete application of the offered algorithm in Section 5.2, this part offers a practical example for evaluating PPP models for the high-speed rail.

EXAMPLE 1. To promote the traffic condition, the Chinese government intends to build a high-speed railway, which spans two provinces of China with a total length of more than 600 kilometers and a planned total investment of 2 billion US dollars. Its design speed is 300 kilometers per hour. Due to the complexity of the project, the government needs to select the most suitable PPP model to complete the project according to the risk analysis. First, it needs to form an evaluation team, which includes 15 members composed by governor, mayor, railway minister, manager, sector managers, experts and scholars. To avoid interaction, they are required to provide their preferences anonymously. Because of the difference of their expertise and the complexity of the project, different preferred, indeterminacy and non-preferred judgments may be offered by different persons. To deal with this situation, SVNHFE is a good choice that can denote these three aspects using several values in [0, 1], respectively. Suppose that the thirteen PPP models offered in Section 2.1 are the alternatives and the four types of risk factors shown in Table 1 are criteria. Furthermore, single-valued neutrosophic hesitant fuzzy decision matrices are shown in Tables 4–7. Taking the judgment  $p_{11_1}$  of  $a_1$  (SC) for the first criterion  $c_{1_1}$  for example, there are two truth-membership degrees 0.3 and 0.5 which are offered by these 15 members. Furthermore, they provided two values for the indeterminacy-membership degree and the falsity-membership degree, respectively, which are denoted by  $\{0.1, 0.2\}$  and  $\{0.3, 0.4\}$ . These judgments are expressed by the SVNHFE  $p_{11_1} = \{\{0.3, 0.5\}, \{0.1, 0.2\}, \{0.3, 0.4\}\}$ . Similarly, we can obtain other judgments shown in Tables 4–7. Moreover, Table 8 offers the weighting information of the first-level evaluation factors and the second-level evaluation factors which are derived following the influence of risk factors for chosen PPP models in this project.

To select the most suitable PPP model, the following procedure is needed:

**Step 1:** Model (28) is employed to determine the 2-additive measure on the second-level risk factor set for each first-level risk factor. Taking the second-level risk factor set for  $c_1$  as an example, the following model for determining the optimal 2-additive measure  $\mu$  is built:

$$\begin{split} \min &-8.443(\mu(c_{1_1}) + \mu(c_{2_1}) + \mu(c_{3_1}) + \mu(c_{4_1})) + 4.327\mu(c_{1_1}, c_{2_1}) \\ &+ 4.116\mu(c_{3_1}, c_{4_1})) + 4.633\mu(c_{1_1}, c_{3_1}) + 3.81\mu(c_{2_1}, c_{4_1}) \\ &+ 3.773\mu(c_{1_1}, c_{4_1}) + 4.67\mu(c_{2_1}, c_{3_1}) \end{split}$$

Table 4 The single-valued neutrosophic hesitant fuzzy decision matrix  $P^1 = (p_{il_1})_{13\times 3}$  for the first-level factor  $c_1$ .

	$c_{11}$ : Construction cost overrun	$c_{21}$ : Construction delay	$c_{31}$ : Defective construction	$c_{41}$ : Construction changes
<i>a</i> <sub>1</sub> (SC)	$\{\{0.3, 0.5\}, \{0.1, 0.2\}, \{0.3, 0.4\}\}$	$\{\{0.5, 0.6\}, \{0.2, 0.3\}, \{0.3, 0.4\}\}$	$\{\{0.2, 0.3\}, \{0.1, 0.2\}, \{0.5, 0.6\}\}$	$\{\{0.6, 0.7\}, \{0.1, 0.2\}, \{0.2, 0.3\}\}$
<i>a</i> <sub>2</sub> (MC)	$\{\{0.6, 0.7\}, \{0.1\}, \{0.2\}\}$	$\{\{0.6, 0.7\}, \{0.1, 0.2\}, \{0.1, 0.2\}\}$	$\{\{0.5, 0.6\}, \{0.4\}, \{0.2, 0.3\}\}$	$\{\{0.5, 0.7\}, \{0.2\}, \{0.3\}\}$
<i>a</i> <sub>3</sub> (DB)	$\{\{0.4, 0.6\}, \{0.1\}, \{0.3\}\}$	$\{\{0.7, 0.8\}, \{0.1\}, \{0.2\}\}$	$\{\{0.4, 0.6\}, \{0.2, 0.3\}, \{0.4\}\}$	$\{\{0.3, 0.5\}, \{0.2\}, \{0.1, 0.2, 0.3\}\}$
a4 (TO)	$\{\{0.1, 0.4\}, \{0.5\}, \{0.6\}\}$	$\{\{0.8\}, \{0.1\}, \{0.2\}\}$	$\{\{0.4, 0.5\}, \{0.2, 0.3\}, \{0.1\}\}$	$\{\{0.4, 0.6\}, \{0.2\}, \{0.3\}\}$
a5 (LDO)	$\{\{0.7\}, \{0.2, 0.3\}, \{0.1\}\}$	$\{\{0.5, 0.6\}, \{0.3, 0.4\}, \{0.2\}\}$	$\{\{0.7, 0.8\}, \{0.1, 0.2\}, \{0.1\}\}$	$\{\{0.3, 0.5\}, \{0.2, 0.3\}, \{0.1\}\}$
a <sub>6</sub> (BTO)	$\{\{0.6\}, \{0.3, 0.4\}, \{0.1\}\}$	$\{\{0.8\}, \{0.2\}, \{0.1\}\}$	$\{\{0.5, 0.7\}, \{0.3\}, \{0.1, 0.2\}\}$	$\{\{0.4, 0.6\}, \{0.2, 0.4\}, \{0.1\}\}$
a7 (TDT)	$\{\{0.4, 0.7\}, \{0.3\}, \{0.1\}\}$	$\{\{0.6\}, \{0.4\}, \{0.1, 0.3\}\}$	$\{\{0.5\}, \{0.3, 0.4\}, \{0.1, 0.2\}\}$	$\{\{0.1\}, \{0.2\}, \{0.6, 0.8\}\}$
a8 (BOT)	$\{\{0.5, 0.8\}, \{0.1, 0.2\}, \{0.1\}\}$	$\{\{0.4, 0.7\}, \{0.3\}, \{0.1\}\}$	$\{\{0.2, 0.3\}, \{0.4\}, \{0.5, 0.6\}\}$	$\{\{0.7\}, \{0.2, 0.3\}, \{0.1, 0.2\}\}$
a9 (CO)	$\{\{0.4, 0.5, 0.7\}, \{0.2, 0.3\}, \{0.1\}\}$	$\{\{0.4, 0.5\}, \{0.3, 0.4\}, \{0.1\}\}$	$\{\{0.6, 0.8\}, \{0.1, 0.2\}, \{0.1\}\}$	$\{\{0.5, 0.8\}, \{0.2\}, \{0.1, 0.2\}\}$
$a_{10}$ (JV)	$\{\{0.6\}, \{0.4\}, \{0.1, 0.3\}\}$	$\{\{0.3, 0.5\}, \{0.4\}, \{0.1, 0.2\}\}$	$\{\{0.7\}, \{0.3\}, \{0.1\}\}$	$\{\{0.5\}, \{0.3, 0.5\}, \{0.2\}\}$
a <sub>11</sub> (ET)	$\{\{0.4\}, \{0.2, 0.3\}, \{0.1, 0.2\}\}$	$\{\{0.1, 0.2\}, \{0.2, 0.3, 0.4\}, \{0.6\}\}$	$\{\{0.5\}, \{0.2\}, \{0.1\}\}$	$\{\{0.4, 0.7\}, \{0.3\}, \{0.1\}\}$
a <sub>12</sub> (BBO)	$\{\{0.1\}, \{0.1, 0.2\}, \{0.6, 0.8\}\}$	$\{\{0.7\}, \{0.1, 0.2, 0.3\}, \{0.1\}\}$	$\{\{0.6\}, \{0.2, 0.4\}, \{0.1\}\}$	$\{\{0.3, 0.5\}, \{0.2\}, \{0.1\}\}$
$a_{13}$ (BOO)	$\{\{0.4\}, \{0.3\}, \{0.2, 0.1\}\}$	$\{\{0.6\}, \{0.2, 0.4\}, \{0.1, 0.2\}\}$	$\{\{0.1, 0.2\}, \{0.2, 0.3\}, \{0.5, 0.7\}\}$	$\{\{0.7\}, \{0.1, 0.3\}, \{0.2\}\}$

Table 5 The single-valued neutrosophic hesitant fuzzy decision matrix  $P^2 = (p_{il_2})_{13\times 3}$  for the first-level factor  $c_2$ .

	$c_{12}$ : Higher level of inflation rate	$c_{22}$ : Higher level of interest rate	$c_{32}$ : Volatility of exchange rate
$a_1$ (SC)	$\{\{0.4, 0.7\}, \{0.2, 0.3\}, \{0.1, 0.3\}\}$	$\{\{0.1, 0.3\}, \{0.2\}, \{0.6, 0.7\}\}$	$\{\{0.5, 0.7\}, \{0.3\}, \{0.1, 0.3\}\}$
$a_2$ (MC)	$\{\{0.4, 0.6\}, \{0.2, 0.3, 0.4\}, \{0.1, 0.2\}\}$	$\{\{0.4, 0.6\}, \{0.3\}, \{0.1, 0.2\}\}$	$\{\{0.6, 0.7\}, \{0.3\}, \{0.1\}\}$
<i>a</i> <sub>3</sub> (DB)	$\{\{0.1\}, \{0.1\}, \{0.7, 0.8, 0.9\}\}$	$\{\{0.4, 0.7\}, \{0.2\}, \{0.1, 0.3\}\}$	$\{\{0.3, 0.5\}, \{0.4\}, \{0.2, 0.3\}\}$
<i>a</i> <sub>4</sub> (TO)	$\{\{0.5, 0.7, 0.8\}, \{0.1\}, \{0.2\}\}$	$\{\{0.4, 0.6\}, \{0.2, 0.4\}, \{0.1\}\}$	$\{\{0.6\}, \{0.3, 0.4\}, \{0.1\}\}$
$a_5 (LDO)$	$\{\{0.5\}, \{0.1, 0.4\}, \{0.3\}\}$	$\{\{0.1\}, \{0.1, 0.3\}, \{0.5, 0.7\}\}$	$\{\{0.4, 0.7\}, \{0.1, 0.3\}, \{0.2\}\}$
a <sub>6</sub> (BTO)	$\{\{0.8\}, \{0.1, 0.2\}, \{0.1\}\}$	$\{\{0.6, 0.7\}, \{0.3\}, \{0.1, 0.2\}\}$	$\{\{0.4, 0.6\}, \{0.3, 0.4\}, \{0.1, 0.2\}\}$
$a_7$ (TDT)	$\{\{0.3, 0.6\}, \{0.4\}, \{0.2, 0.3\}\}$	$\{\{0.5, 0.6\}, \{0.3, 0.4\}, \{0.1, 0.2\}\}$	$\{\{0.6, 0.8\}, \{0.1, 0.2\}, \{0.1\}\}$
a8 (BOT)	$\{\{0.1\}, \{0.3\}, \{0.4, 0.7\}\}$	$\{\{0.2, 0.3\}, \{0.4\}, \{0.4, 0.5\}\}$	$\{\{0.4, 0.7\}, \{0.3\}, \{0.2\}\}$
<i>a</i> <sub>9</sub> (CO)	$\{\{0.4, 0.5\}, \{0.3, 0.5\}, \{0.2\}\}$	$\{\{0.5, 0.6\}, \{0.1, 0.3\}, \{0.2\}\}$	$\{\{0.6\}, \{0.3, 0.4\}, \{0.1, 0.2\}\}$
$a_{10}$ (JV)	$\{\{0.3, 0.6\}, \{0.4\}, \{0.2, 0.4\}\}$	$\{\{0.6, 0.7\}, \{0.2, 0.3\}, \{0.1\}\}$	$\{\{0.5\}, \{0.3, 0.4\}, \{0.1, 0.3\}\}$
<i>a</i> <sub>11</sub> (ET)	$\{\{0.5\}, \{0.3, 0.4\}, \{0.2\}\}$	$\{\{0.4, 0.6\}, \{0.3, 0.4\}, \{0.1, 0.3\}\}$	$\{\{0.3, 0.6\}, \{0.4, 0.5\}, \{0.2\}\}$
<i>a</i> <sub>12</sub> (BBO)	$\{\{0.1\}, \{0.1, 0.2\}, \{0.7, 0.8\}\}$	$\{\{0.1\}, \{0.2, 0.4\}, \{0.4, 0.6\}\}$	$\{\{0.1, 0.5\}, \{0.2, 0.4\}, \{0.3, 0.5\}\}$
<i>a</i> <sub>13</sub> (BOO)	$\{\{0.3\}, \{0.2, 0.4\}, \{0.3, 0.5\}\}$	$\{\{0.1, 0.3\}, \{0.2, 0.4\}, \{0.6, 0.7\}\}$	$\{\{0.5, 0.6\}, \{0.1, 0.4\}, \{0.2\}\}$

	$a_1$ (SC)	<i>a</i> <sub>2</sub> (MC)	<i>a</i> <sub>3</sub> (DB)	<i>a</i> <sub>4</sub> (TO)	<i>a</i> <sub>5</sub> (LDO)	<i>a</i> <sub>6</sub> (BTO)	a7 (TDT)
c <sub>3</sub> : Politics risk	$\{\{0.2, 0.4\}, \{0.6\}, \{0.5\}\}$	$\{\{0.6, 0.7\}, \{0.3\}, \{0.1, 0.2\}\}$	$\{\{0.6\},\{0.3,0.4\},\{0.2\}\}$	$\{\{0.1, 0.2\}, \{0.7\}, \{0.3\}\}$	$\{\{0.5, 0.7\}, \{0.3\}, \{0.1, 0.2\}\}$	$\{\{0.2, 0.3\}, \{0.5\}, \{0.7\}\}$	$\{\{0.3\}, \{0.5, 0.6\}, \{0.4\}\}$
	a8 (BOT)	a9 (CO)	$a_{10}$ (JV)	$a_{11}$ (ET)	<i>a</i> <sub>12</sub> (BBO)	<i>a</i> <sub>13</sub> (BOO)	
c <sub>3</sub> : Politics risk	$\{\{0.7\}, \{0.3\}, \{0.1, 0.2\}\}$	$\{\{0.6, 0.8\}, \{0.2\}, \{0.1\}\}$	$\{\{0.3\},\{0.5,0.6\},\{0.4\}\}$	$\{\{0.2\},\{0.5,0.6\},\{0.4\}\}$	$\{\{0.1\}, \{0.4\}, \{0.5, 0.6\}\}$	$\{\{0.8\}, \{0.1, 0.2\}, \{0.2\}\}$	

Table 6 The single-valued neutrosophic hesitant fuzzy decision matrix  $P^3 = (p_{il_3})_{1 \times 13}$  for the first-level factor  $c_3$ .

Table 7 The single-valued neutrosophic hesitant fuzzy decision matrix  $P^4 = (p_{il_4})_{13 \times 4}$  for the first-level factor  $c_4$ .

	$c_{14}$ : Construction cost overrun	$c_{24}$ : Construction delay	$c_{34}$ : Defective construction	c44: Construction changes
<i>a</i> <sub>1</sub> (SC)	$\{\{0.1, 0.2\}, \{0.4\}, \{0.2, 0.6\}\}$	$\{\{0.5, 0.7\}, \{0.2, 0.3\}, \{0.1\}\}$	$\{\{0.1\}, \{0.2, 0.3\}, \{0.5, 0.7\}\}$	$\{\{0.7\}, \{0.1, 0.2\}, \{0.2, 0.3\}\}$
<i>a</i> <sub>2</sub> (MC)	$\{\{0.5, 0.7\}, \{0.1\}, \{0.3\}\}$	$\{\{0.4, 0.7\}, \{0.2, 0.3\}, \{0.1, 0.2\}\}$	$\{\{0.5, 0.6\}, \{0.4\}, \{0.2\}\}$	$\{\{0.5, 0.7\}, \{0.2, 0.3\}, \{0.1\}\}$
$a_3$ (DB)	$\{\{0.4, 0.6\}, \{0.1, 0.3\}, \{0.2\}\}$	$\{\{0.1\}, \{0.3\}, \{0.7, 0.9\}\}$	$\{\{0.4, 0.5\}, \{0.4\}, \{0.1, 0.3\}\}$	$\{\{0.3, 0.5\}, \{0.1\}, \{0.2, 0.3\}\}$
a4 (TO)	$\{\{0.1, 0.4\}, \{0.5\}, \{0.6\}\}$	$\{\{0.7, 0.8\}, \{0.1\}, \{0.2\}\}$	$\{\{0.4, 0.6\}, \{0.2, 0.3\}, \{0.1, 0.2\}\}$	$\{\{0.6\}, \{0.2, 0.4\}, \{0.3\}\}$
$a_5$ (LDO)	$\{\{0.7\}, \{0.1, 0.3\}, \{0.1\}\}$	$\{\{0.5\}, \{0.3, 0.5\}, \{0.2\}\}$	$\{\{0.1\}, \{0.1, 0.2\}, \{0.5, 0.8\}\}$	$\{\{0.3, 0.4\}, \{0.2, 0.3\}, \{0.1\}\}$
a <sub>6</sub> (BTO)	$\{\{0.6\}, \{0.3, 0.4\}, \{0.1, 0.2\}\}$	$\{\{0.9\}, \{0.1\}, \{0.4\}\}$	$\{\{0.1\}, \{0.3\}, \{0.5, 0.6\}\}$	$\{\{0.4, 0.6\}, \{0.2, 0.3\}, \{0.1\}\}$
$a_7$ (TDT)	$\{\{0.4, 0.7\}, \{0.2, 0.3\}, \{0.1\}\}$	$\{\{0.4, 0.6\}, \{0.3\}, \{0.1, 0.2\}\}$	$\{\{0.5\}, \{0.3, 0.5\}, \{0.1, 0.2\}\}$	$\{\{0.6, 0.8\}, \{0.2\}, \{0.1\}\}$
a8 (BOT)	$\{\{0.1\}, \{0.1, 0.2\}, \{0.6, 0.8\}\}$	$\{\{0.4, 0.7\}, \{0.2, 0.3\}, \{0.1\}\}$	$\{\{0.5, 0.6\}, \{0.4\}, \{0.2, 0.3\}\}$	$\{\{0.4, 0.7\}, \{0.3\}, \{0.1, 0.2\}\}$
a9 (CO)	$\{\{0.6, 0.7\}, \{0.1, 0.3\}, \{0.1\}\}$	$\{\{0.4, 0.5\}, \{0.3\}, \{0.1, 0.2\}\}$	$\{\{0.1\}, \{0.1, 0.2\}, \{0.5, 0.8\}\}$	$\{\{0.1, 0.2\}, \{0.3\}, \{0.4, 0.6\}\}$
$a_{10}$ (JV)	$\{\{0.6\}, \{0.3, 0.4\}, \{0.1, 0.3\}\}$	$\{\{0.3, 0.6\}, \{0.4\}, \{0.2, 0.3\}\}$	$\{\{0.7\}, \{0.2, 0.3\}, \{0.1\}\}$	$\{\{0.5\}, \{0.3, 0.4\}, \{0.1\}\}$
$a_{11}$ (ET)	$\{\{0.4, 0.7\}, \{0.2, 0.3\}, \{0.1, 0.2\}\}$	$\{\{0.1, 0.2\}, \{0.2, 0.4\}, \{0.6\}\}$	$\{\{0.5\}, \{0.2, 0.4\}, \{0.1\}\}$	$\{\{0.1\}, \{0.4\}, \{0.3, 0.6\}\}$
a <sub>12</sub> (BBO)	$\{\{0.1\}, \{0.1, 0.2\}, \{0.7, 0.8\}\}$	$\{\{0.7\}, \{0.2, 0.3\}, \{0.1, 0.2\}\}$	$\{\{0.5, 0.6\}, \{0.2, 0.4\}, \{0.1\}\}$	$\{\{0.3, 0.5\}, \{0.2, 0.4\}, \{0.1\}\}$
a <sub>13</sub> (BOO)	$\{\{0.5\}, \{0.3\}, \{0.1, 0.2\}\}$	$\{\{0.6\}, \{0.2, 0.4\}, \{0.1, 0.3\}\}$	$\{\{0.1, 0.2\}, \{0.2, 0.4\}, \{0.6, 0.7\}\}$	$\{\{0.5\}, \{0.1, 0.4\}, \{0.2\}\}$

The first-level risk factor	The range of known weighting information	The second-level risk factor	The range of known weighting information
$c_1$ : Construction risk	[0.1, 0.2]	$c_{1_1}$ : Construction cost overrun $c_{2_1}$ : Construction delay $c_{3_1}$ : Defective construction $c_{4_1}$ : Construction changes	$[0.1, 0.2] \\ [0.4, 0.45] \\ [0.2, 0.3] \\ [0.3, 0.4]$
c <sub>2</sub> : Economy risk	[0.25, 0.4]	$c_{1_2}$ : Higher level of inflation rate $c_{2_2}$ : Higher level of interest rate $c_{3_2}$ : Volatility of exchange rate	[0.15, 0.4] [0.25, 0.4] [0.3, 0.5]
c3: Politics risk	[0.35, 0.45]	<i>c</i> <sub>3</sub> : Politics risk	[0.35, 0.5]
c4: Finance risk	[0.15, 0.3]	$c_{1_4}$ : Insurance increases $c_{2_4}$ : Ownership change $c_{3_4}$ : Refinancing liabilities $c_{4_4}$ : Finance unavailable	[0.1, 0.25] [0.3, 0.45] [0.2, 0.3] [0.4, 0.6]

 Table 8

 The range of known weighting information.

$$\begin{cases} \mu(c_{11}) + \mu(c_{21}) - \mu(c_{11}, c_{21}) \leqslant 0, \mu(c_{11}) + \mu(c_{31}) - \mu(c_{11}, c_{31}) \leqslant 0 \\ \mu(c_{11}) + \mu(c_{14}) - \mu(c_{11}, c_{14}) \leqslant 0, \mu(c_{21}) + \mu(c_{31}) - \mu(c_{21}, c_{31}) \leqslant 0 \\ \mu(c_{21}) + \mu(c_{41}) - \mu(c_{21}, c_{41}) \leqslant 0, \mu(c_{31}) + \mu(c_{41}) - \mu(c_{31}, c_{41}) \leqslant 0 \\ \mu(c_{11}) + \mu(c_{21}) + \mu(c_{31}) - \mu(c_{11}, c_{21}) - \mu(c_{21}, c_{31}) \leqslant 0 \\ \mu(c_{11}) + \mu(c_{21}) + \mu(c_{31}) - \mu(c_{11}, c_{31}) - \mu(c_{21}, c_{31}) \leqslant 0 \\ \mu(c_{11}) + \mu(c_{21}) + \mu(c_{41}) - \mu(c_{11}, c_{21}) - \mu(c_{21}, c_{41}) \leqslant 0 \\ \mu(c_{11}) + \mu(c_{21}) + \mu(c_{41}) - \mu(c_{11}, c_{21}) - \mu(c_{21}, c_{41}) \leqslant 0 \\ \mu(c_{11}) + \mu(c_{31}) + \mu(c_{41}) - \mu(c_{11}, c_{31}) - \mu(c_{21}, c_{41}) \leqslant 0 \\ \mu(c_{11}) + \mu(c_{31}) + \mu(c_{41}) - \mu(c_{11}, c_{31}) - \mu(c_{31}, c_{41}) \leqslant 0 \\ \mu(c_{21}) + \mu(c_{31}) + \mu(c_{41}) - \mu(c_{21}, c_{31}) - \mu(c_{31}, c_{41}) \leqslant 0 \\ \mu(c_{21}) + \mu(c_{31}) + \mu(c_{41}) - \mu(c_{21}, c_{31}) - \mu(c_{31}, c_{41}) \leqslant 0 \\ \mu(c_{21}) + \mu(c_{31}) + \mu(c_{41}) - \mu(c_{21}, c_{31}) - \mu(c_{31}, c_{41}) \leqslant 0 \\ \mu(c_{21}) + \mu(c_{31}) + \mu(c_{41}) - \mu(c_{21}, c_{31}) - \mu(c_{31}, c_{41}) \leqslant 0 \\ \mu(c_{21}) + \mu(c_{31}) + \mu(c_{41}) - \mu(c_{21}, c_{41}) - \mu(c_{31}, c_{41}) \leqslant 0 \\ \mu(c_{11}, c_{21}) + \mu(c_{41}) - \mu(c_{21}, c_{41}) - \mu(c_{31}, c_{41}) \leqslant 0 \\ \mu(c_{11}, c_{21}) + \mu(c_{41}) - \mu(c_{21}, c_{41}) - \mu(c_{31}, c_{41}) \leqslant 0 \\ \mu(c_{11}, c_{21}) + \mu(c_{41}) - \mu(c_{21}, c_{41}) - \mu(c_{31}, c_{41}) \leqslant 0 \\ \mu(c_{11}, c_{21}) + \mu(c_{11}, c_{31}) + \mu(c_{11}, c_{41}) + \mu(c_{31}, c_{41}) \leqslant 0 \\ \mu(c_{11}, c_{21}) + \mu(c_{11}, c_{31}) + \mu(c_{11}, c_{41}) + \mu(c_{31}, c_{41}) \leqslant 0 \\ \mu(c_{11}, c_{21}) + \mu(c_{11}, c_{31}) + \mu(c_{11}, c_{41}) + \mu(c_{31}, c_{41}) \leqslant 0 \\ \mu(c_{11}) \in [0.1, 0.2], \quad \mu(c_{21}) \in [0.4, 0.45], \\ \mu(c_{31}) \in [0.2, 0.3], \quad \mu(c_{41}) \in [0.3, 0.4]. \end{cases}$$

Solving model (32) using LINGO, we obtain  $\mu(c_{1_1}) = 0.1$ ,  $\mu(c_{2_1}) = 0.4$ ,  $\mu(c_{3_1}) = 0.2$ ,  $\mu(c_{4_1}) = 0.3$ ,  $\mu(c_{1_1}, c_{2_1}) = 0.5$ ,  $\mu(c_{1_1}, c_{3_1}) = 0.3$ ,  $\mu(c_{2_1}, c_{3_1}) = 0.6$ ,  $\mu(c_{1_1}, c_{4_1}) = 0.4$ ,  $\mu(c_{2_1}, c_{4_1}) = 0.7$  and  $\mu(c_{3_1}, c_{4_1}) = 0.5$ .

Furthermore, the Shapley values are  $\phi_{c_{1_1}}(\mu, C_1) = 0.1$ ,  $\phi_{c_{2_1}}(\mu, C_1) = 0.4$ ,  $\phi_{c_{3_1}}(\mu, C_1) = 0.2$  and  $\phi_{c_{4_1}}(\mu, C_1) = 0.3$ , where  $C_1 = \{c_{1_1}, c_{2_1}, c_{3_1}, c_{4_1}\}$ .

Similarly, the Shapley values of the second-level risk factors for the first-level risk factor  $c_2$  are  $\phi_{c_{1_2}}(\mu, C_2) = 0.23$ ,  $\phi_{c_{2_2}}(\mu, C_2) = 0.47$  and  $\phi_{c_{3_2}}(\mu, C_2) = 0.3$ , where  $C_2 = \{c_{1_2}, c_{2_2}, c_{3_2}\}$ . Furthermore, the Shapley values of the second-level risk factors for the first-level risk factor  $c_4$  are  $\phi_{c_{1_4}}(\mu, C_4) = 0.1$ ,  $\phi_{c_{2_4}}(\mu, C_4) = 0.3$ ,  $\phi_{c_{3_4}}(\mu, C_4) = 0.2$  and  $\phi_{c_{4_4}}(\mu, C_4) = 0.4$ , where  $C_4 = \{c_{1_4}, c_{2_4}, c_{3_4}, c_{4_4}\}$ .

**Step 2:** The SVNHF-2ASWA operator is used to aggregate SVNHFEs on the second-level evaluation risk factors, by which the comprehensive SVNHFEs of the thirteen PPP models for each first-level risk factor are obtained. Taking the first PPP model for  $c_1$  for example, the comprehensive SVNHFE is

$$p_{11} = \{\{0.47, 0.51, 0.48, 0.53, 0.51, 0.55, 0.53, 0.57, 0.49, 0.53, 0.5, 0.54, 0.53, 0.57, 0.54, 0.58\}, \{0.13, 0.16, 0.15, 0.19, 0.18, 0.17, 0.14, 0.17, 0.16, 0.2, 0.17, 0.21, 0.19, 0.19\}, \{0.3, 0.33, 0.31, 0.35, 0.33, 0.34, 0.39, 0.3, 0.34, 0.31, 0.31, 0.36, 0.34, 0.38, 0.35, 0.4\}\}.$$

**Step 3:** Model (28) is again adopted to determine the optimal 2-additive measure  $\mu$  on the first-level risk factor set, where the following is obtained:

$$\min -8.443(\mu(c_1) + \mu(c_2) + \mu(c_3) + \mu(c_4)) + 4.327\mu(c_1, c_2) \\ + 4.116\mu(c_3, c_4)) + 4.633\mu(c_1, c_3) + 3.81\mu(c_2, c_4) + 3.773\mu(c_1, c_4) \\ + 4.67\mu(c_2, c_3) \\ \begin{cases} \mu(c_1) + \mu(c_2) - \mu(c_1, c_2) \leqslant 0, \mu(c_1) + \mu(c_3) - \mu(c_1, c_3) \leqslant 0 \\ \mu(c_1) + \mu(c_4) - \mu(c_1, c_4) \leqslant 0, \mu(c_2) + \mu(c_3) - \mu(c_2, c_3) \leqslant 0 \\ \mu(c_2) + \mu(c_4) - \mu(c_2, c_4) \leqslant 0, \mu(c_3) + \mu(c_4) - \mu(c_3, c_4) \leqslant 0 \\ \mu(c_1) + \mu(c_2) + \mu(c_3) - \mu(c_1, c_2) - \mu(c_1, c_3) \leqslant 0 \\ \mu(c_1) + \mu(c_2) + \mu(c_3) - \mu(c_1, c_2) - \mu(c_2, c_3) \leqslant 0 \\ \mu(c_1) + \mu(c_2) + \mu(c_4) - \mu(c_1, c_2) - \mu(c_2, c_4) \leqslant 0 \\ \mu(c_1) + \mu(c_2) + \mu(c_4) - \mu(c_1, c_2) - \mu(c_2, c_4) \leqslant 0 \\ \mu(c_1) + \mu(c_3) + \mu(c_4) - \mu(c_1, c_3) - \mu(c_3, c_4) \leqslant 0 \\ \mu(c_1) + \mu(c_3) + \mu(c_4) - \mu(c_1, c_3) - \mu(c_3, c_4) \leqslant 0 \\ \mu(c_2) + \mu(c_3) + \mu(c_4) - \mu(c_2, c_3) - \mu(c_3, c_4) \leqslant 0 \\ \mu(c_2) + \mu(c_3) + \mu(c_4) - \mu(c_2, c_3) - \mu(c_3, c_4) \leqslant 0 \\ \mu(c_2) + \mu(c_3) + \mu(c_4) - \mu(c_2, c_3) - \mu(c_3, c_4) \leqslant 0 \\ \mu(c_2) + \mu(c_3) + \mu(c_4) - \mu(c_2, c_3) - \mu(c_3, c_4) \leqslant 0 \\ \mu(c_2) + \mu(c_3) + \mu(c_4) - \mu(c_2, c_3) - \mu(c_3, c_4) \leqslant 0 \\ \mu(c_2) + \mu(c_3) + \mu(c_4) - \mu(c_2, c_3) - \mu(c_3, c_4) \leqslant 0 \\ \mu(c_2) + \mu(c_3) + \mu(c_4) - \mu(c_2, c_3) - \mu(c_3, c_4) \leqslant 0 \\ \mu(c_1, c_2) + \mu(c_1, c_3) + \mu(c_1, c_4) + \mu(c_2, c_3) + \mu(c_2, c_4) \\ + \mu(c_3, c_4) - 2(\mu(c_1) + \mu(c_2) + \mu(c_3) + \mu(c_4)) = 1 \\ \mu(c_1) \in [0.1, 0.2], \quad \mu(c_2) \in [0.4, 0.45], \\ \mu(c_3) \in [0.2, 0.3], \quad \mu(c_4) \in [0.3, 0.4]. \end{cases}$$

	$CC_1^\phi(p_i,p^+)$	$CC^\phi_1(p_i,p^-)$	$CC^{\phi}_2(p_i,p^+)$	$CC_2^\phi(p_i,p^-)$
$a_1$	0.77	0.9	0.74	0.80
$a_2$	0.96	0.66	0.86	0.53
$a_3$	0.91	0.74	0.77	0.59
$a_4$	0.71	0.82	0.67	0.69
$a_5$	0.94	0.71	0.79	0.55
$a_6$	0.76	0.81	0.72	0.80
a7	0.78	0.86	0.67	0.70
$a_8$	0.93	0.65	0.85	0.58
<i>a</i> 9	0.97	0.57	0.94	0.49
$a_10$	0.79	0.83	0.72	0.73
$a_{1}1$	0.68	0.88	0.54	0.69
<i>a</i> <sub>1</sub> 2	0.63	0.92	0.52	0.76
<i>a</i> <sub>1</sub> 3	0.94	0.63	0.85	0.57

Table 9 SVNHF-2ASWCCs obtained from (16) and (17).

Solving model (33) using LINGO, we have  $\mu(c_1) = 0.1$ ,  $\mu(c_2) = 0.4$ ,  $\mu(c_3) = 0.2$ ,  $\mu(c_4) = 0.3$ ,  $\mu(c_1, c_2) = 0.5$ ,  $\mu(c_1, c_3) = 0.4$ ,  $\mu(c_2, c_3) = 0.6$ ,  $\mu(c_1, c_4) = 0.4$ ,  $\mu(c_2, c_4) = 0.7$  and  $\mu(c_3, c_4) = 0.5$ , and the Shapley values are  $\phi_{c_1}(\mu, C) = 0.1$ ,  $\phi_{c_2}(\mu, C) = 0.4$ ,  $\phi_{c_3}(\mu, C) = 0.2$  and  $\phi_{c_4}(\mu, C) = 0.3$ .

**Step 4:** Using SVNHF-2ASWCCs to calculate correlation coefficient, which are shown in Table 9.

Step 5: According to Table 9, (30) and (31), the ranking values are obtained as follows:

$$\begin{split} r_1^{CC_1^{\phi}} &= 0.461, \qquad r_2^{CC_1^{\phi}} = 0.593, \qquad r_3^{CC_1^{\phi}} = 0.553, \\ r_4^{CC_1^{\phi}} &= 0.464, \qquad r_5^{CC_1^{\phi}} = 0.57, \qquad r_6^{CC_1^{\phi}} = 0.484, \\ r_7^{CC_1^{\phi}} &= 0.476, \qquad r_8^{CC_1^{\phi}} = 0.59, \qquad r_9^{CC_1^{\phi}} = 0.63, \\ r_10^{CC_1^{\phi}} &= 0.488, \qquad r_11^{CC_1^{\phi}} = 0.436, \qquad r_12^{CC_1^{\phi}} = 0.408, \\ r_1^{CC_1^{3\phi}} &= 0.6, \qquad r_1^{CC_2^{\phi}} = 0.481, \qquad r_2^{CC_2^{\phi}} = 0.619, \\ r_3^{CC_2^{\phi}} &= 0.567, \qquad r_4^{CC_2^{\phi}} = 0.489, \qquad r_8^{CC_2^{\phi}} = 0.496, \\ r_9^{CC_2^{\phi}} &= 0.407, \qquad r_13^{CC_2^{\phi}} = 0.6. \end{split}$$

	raining results subset on anterent methods.				
	Geometric mean based SVNHF-2ASWCC	Maximum based SVNHF-2ASWCC	Şahin and Liu's correlation coefficient (Şahin and Liu, 2017)		
Ranking values of $a_1$	0.461	0.481	0.617		
Ranking values of $a_2$	0.593	0.619	0.875		
Ranking values of $a_3$	0.553	0.567	0.736		
Ranking values of $a_4$	0.464	0.493	0.594		
Ranking values of a5	0.57	0.59	0.826		
Ranking values of $a_6$	0.484	0.475	0.651		
Ranking values of $a_7$	0.476	0.489	0.639		
Ranking values of $a_8$	0.59	0.596	0.804		
Ranking values of a9	0.63	0.657	0.892		
Ranking values of $a_{10}$	0.488	0.494	0.658		
Ranking values of $a_{11}$	0.436	0.439	0.509		
Ranking values of $a_{12}$	0.408	0.407	0.468		
Ranking values of $a_{13}$	0.6	0.6	0.834		
Ranking using geometric mean based SVNHF-2ASWCC	$a_9 \succ a_{13} \succ a_2 \succ a_8 \succ a_5 \succ a_3 \succ a_{10} \succ a_6 \succ a_7 \succ a_4 \succ a_1 \succ a_{11} \succ a_{12}$				
Ranking using maximum based SVNHF-2ASWCC	$a_9 \succ a_2 \succ a_{13} \succ a_8 \succ a_5 \succ a_3 \succ a_{10} \succ a_4 \succ a_1 \succ a_7 \succ a_6 \succ a_{11} \succ a_{12}$				
Ranking using Şahin and Liu's correlation coefficient	$a_9 \succ a_2 \succ a_{13} \succ a_5 \succ a_8$	$\succ a_3 \succ a_{10} \succ a_6 \succ a_7 >$	$a_1 \succ a_4 \succ a_{11} \succ a_{12}$		

Table 10 Ranking results based on different methods.

Step 6: According to the ranking values obtained in Step 5, we derive the below rankings

 $a_9 \succ a_{13} \succ a_2 \succ a_8 \succ a_5 \succ a_3 \succ a_{10} \succ a_6 \succ a_7 \succ a_4 \succ a_1 \succ a_{11} \succ a_{12}$ 

and

$$a_9 \succ a_2 \succ a_{13} \succ a_8 \succ a_5 \succ a_3 \succ a_{10} \succ a_4 \succ a_1 \succ a_7 \succ a_6 \succ a_{11} \succ a_{12}.$$

In this example, when Şahin and Liu's method (Şahin and Liu, 2017) is applied, the final ranking values are obtained as follows:

$\rho_{\text{SVNHFS}_w}(a_1, a^*) = 0.617,$	$\rho_{\text{SVNHFS}_w}(a_2, a^*) = 0.875,$
$\rho_{\text{SVNHFS}_w}(a_3, a^*) = 0.736,$	$\rho_{\text{SVNHFS}_w}(a_4, a^*) = 0.594,$
$\rho_{\text{SVNHFS}_w}(a_5, a^*) = 0.826,$	$\rho_{\text{SVNHFS}_w}(a_6, a^*) = 0.651,$
$\rho_{\text{SVNHFS}_w}(a_7, a^*) = 0.639,$	$\rho_{\text{SVNHFS}_w}(a_8, a^*) = 0.804,$
$\rho_{\text{SVNHFS}_w}(a_9, a^*) = 0.892,$	$ \rho_{\text{SVNHFS}_w}(a_1 0, a^*) = 0.658, $
$\rho_{\text{SVNHFS}_w}(a_1 1, a^*) = 0.509,$	$\rho_{\text{SVNHFS}_w}(a_1 2, a^*) = 0.468$
$\rho_{\text{SVNHFS}_w}(a_13, a^*) = 0.834.$	

For simplicity, the ranking results based on different methods are presented in Table 10.

Methods	Does it change the original decision making information?	Does it need the length of the compared SVNHFSs to be equal?	Does it consider the situation where the weighting information is incompletely known?	Can it deal with the case where there are interactive characteristics?
Şahin and Liu's method (Şahin and Liu, 2017)	YES	YES	NO	NO
New method	NO	NO	YES	YES

 Table 11

 The comparison between two calculate correlation based decision making methods.

Table 10 shows that different rankings are obtained based on different correlation coefficients. However, all of them show that the PPP model  $a_9$  is the best choice.

This example shows that different rankings may be obtained using different correlation coefficients. This is because their principles are different. The geometric mean based SVNHF-2ASWCC adopts the geometric mean of associated items to calculate correlation coefficient, and the maximum based SVNHF-2ASWCC uses the maximum of associated items to calculate correlation coefficient. Just as the above analysis, we suggest the pessimistic DMs to use maximum based SVNHF-2ASWCC and the optimistic DMs to employ geometric mean based SVNHF-2ASWCC. As for Şahin and Liu's correlation coefficient, it needs to add extra values into SVNHFEs and calculate correlation coefficient based on the corresponding ordered values. Furthermore, new correlation coefficients employ the 2-additive Shapley values as the weights of risk factors that can reflect the interactions among their importance. Meanwhile Şahin and Liu's correlation coefficient is based on the assumption that there is no interaction among the weights of risk factors and it uses additive measures.

To show the differences between new method and Şahin and Liu's method in view of their principles intuitively, please see Table 11.

## 7. Conclusions

There is an increasing popularity of PPP applications in infrastructure development. When PPP brings good opportunities for efficient public service and management, there are usually many types of risks due to different cultural, political, economic, and environmental problems. To minimize the risk of PPP application, it is imperative to find a suitable and comprehensive decision making method. To do this, this paper first analyses several types of PPP models and constructs a decision making index system by considering the risk factors. Then, SVNHFSs are applied to deal with uncertainties in the evaluation of PPP models. After that, two new correlation coefficients of SVNHFSs based on 2-additive measure and the Shapley function are introduced that can cope with the situation where elements in a set are interactive. Furthermore, a new algorithm is provided to evaluate PPP models. Finally, a case study is selected to demonstrate the feasibility and efficiency of this new algorithm. Compared with other methods, the main drawback of the new method seems

to be more complicated when calculating the 2-additive Shapley value. However, with the help of software and the computer technology, this problem can be easily addressed. It is worth noting that we can follow new correlation coefficients for SVNHFSs to similarly study single-valued neutrosophic hesitant fuzzy distance measure and single-valued neutrosophic hesitant fuzzy similarity measure.

In the future, we will continue to research the theory of decision making with singlevalued neutrosophic hesitant fuzzy information. In terms of application, we only research the application of SVNHFSs in evaluating PPP models for the high-speed rail. Similarly, we can apply the new method in some other fields, such as project management (Mohamed and Mccoan, 2001), real estate investment (Ginevicius and Zubrecovas, 2009), ecological environment management (Huang *et al.*, 2003), information system (Gudas and Lopata, 2016; Ai *et al.*, 2016), and supply chain management (Brandenburg *et al.*, 2014). In some cases, some judgments may be missing due to various reasons. Therefore, we shall explore multi-attribute decision making with incomplete information (Ureña *et al.*, 2015; Capuano *et al.*, 2018). Furthermore, we shall continue to research decision making methods with other types of fuzzy sets such as interval neutrosophic hesitant fuzzy sets (Ye, 2016) and interval neutrosophic linguistic sets (Ye, 2014a).

#### Funding

This work was supported by the National Natural Science Foundation of China (No. 71571192), the Beijing Intelligent Logistics System Collaborative Innovation Center (No. 2019KF-09), and the Major Project for National Natural Science Foundation of China (No. 71790615).

#### References

- Ai, S.Z., Du, R., Brugha, C.M., Wang, H.P. (2016). Pointing to priorities for multiple criteria decision making – the case of a MIS-based project in China. *International Journal of Information Technology & Decision Making*, 15(3), 683–702.
- Ahmadabadi A.A., Heravi, G. (2019). Risk assessment framework of PPP-megaprojects focusing on risk interaction and project success. *Transportation Research Part A: Policy and Practice*, 124, 169–188.
- Akansha, M., Amit, K. (2019). Commentary on "New aggregation operators of single-valued neutrosophic hesitant fuzzy set and their application in multi-attribute decision making". *Pattern Analysis and Applications*, 22(3), 1207–1209.
- Akintoye, A., Hardcastle, C., Beck, M., Chinyio, E., Darinka Asenova, D. (2003). Achieving best value in private finance initiative project procurement. *Construction Management and Economics*, 21(5), 461–470.
- An, X.W., Wang, Z.F., Li, H.M., Ding, J.Y. (2018). Project delivery system selection with interval-valued intuitionistic fuzzy set group decision-making method. *Group Decision and Negotiation*, 27(4), 689–707.
- Atanassov, K.T. (1986). Intuitionistic fuzzy sets. Fuzzy Sets and Systems, 20(1), 87-96.
- Bao, F.Y., Martek, I., Chen, C., Chan, A.P., Yu, Y. (2018). Lifecycle performance measurement of public-private partnerships: a case study in China's water sector. *International Journal of Strategic Property Management*, 22(6), 516–531.
- Biswas, P., Pramanik, S., Giri, B.C. (2016a). Some distance measures of single valued neutrosophic hesitant fuzzy sets and their applications to multiple attribute decision making. In: *New Trends in Neutrosophic Theory and Applications*, pp. 27–34.

- Biswas, P., Pramanik, S., Giri, B.C. (2016b). GRA method of multiple attribute decision making with single valued neutrosophic hesitant fuzzy set information. In: *New Trends in Neutrosophic Theory and Applications*, pp. 55–63.
- Brandenburg, M., Govindan, K., Sarkis, J., Seuring, S. (2014). Quantitative models for sustainable supply chain management: developments and directions. *European Journal of Operational Research*, 233, 299–312.
- Budayan, C. (2018). Evaluation of delay causes for BOT projects based on perceptions of different stakeholders in Turkey. *Journal of Management in Engineering*, 35(1), 1–13.
- Capuano, N., Chiclana, F., Fujita, H., Herrera-Viedma, E., Loia, V. (2018). Fuzzy group decision making with incomplete information guided by social influence. *IEEE Transactions on Fuzzy Systems*, 26(3), 1704–1718.
- Chen, Y.Q., Lu, H.Q., Lu, W.X., Zhang, N. (2010). Analysis of project delivery systems in Chinese construction industry with data envelopment analysis (DEA). *Engineering, Construction and Architectural Management*, 17(6), 598–614.
- Chen, N., Xu, Z.S., Xia, M.M. (2013). Correlation coefficients of hesitant fuzzy sets and their applications to clustering analysis. *Applied Mathematical Modelling*, 37, 2197–2211.
- Dai, Q.T., Molenaar, K.R. (2015). Risk-based project delivery selection model for highway design and construction. Journal of Construction Engineering and Management, 141(12), 1–9.
- Delmon, J. (2000). BOO/BOT projects: a commercial and contractual guide. Sweet and Maxwell, 1(1), 40-62.
- Feng, K., Wang, S.Q., Li, N., Wu, C.L., Xiong, W. (2018). Balancing public and private interests through optimization of concession agreement design for user-pay PPP projects. *Journal of Civil Engineering and Man*agement, 24(2), 116–129.
- Ghavamifar, K., Touran, A. (2008). Alternative project delivery systems: applications and legal limits in transportation projects. *Journal of Professional Issues in Engineering Education and Practice*, 134(1), 106–111.
- Ginevicius, R., Zubrecovas, V. (2009). Selection of the optimal real estate investment project basing on multiple criteria evaluation using stochastic dimensions. *Journal of Business Economics and Management*, 10, 261– 270.
- Grabisch, M. (1997). K-order additive discrete fuzzy measures and their representation. *Fuzzy Sets and Systems*, 92(2), 167–189.
- Gudas, S., Lopata, A. (2016). Towards internal modelling of the information systems application domain. *Informatica*, 27(1), 1–29.
- Huang, Y.W. (2007). Research on evaluation method and decision making of PPP project. Shanghai, Tongji University, pp. 8-11.
- Huang, L., Tan, Y., Song, X., Huang, X., Wang, H., Zhang, S., Dong, J., Chen, R. (2003). The status of the ecological environment and a proposed protection strategy in Sanya Bay, Hainan Island, China. *Marine Pollution Bulletin*, 47(1–6), 180–186.
- Jang, S. (2011). A concessionaire selection decision model development and application for the PPP project procurement. University of Southampton, School of Management, Doctoral Thesis.
- Jin, H.Y., Liu, S.J., Liu, C.L., Udawatta, N. (2019). Optimizing the concession period of PPP projects for fair allocation of financial risk. *Engineering Construction and Architectural Management*, 26(10), 2347–2363.
- John, E.S., Isr, W. (2003). Alternate financing strategies for build-operate-transfer projects. Journal of Construction Engineering and Management, 129(2), 205–213.
- Ke, Y.J., Wang, S.Q., Chan, A.P.C., Lam, P.T.I. (2010). Preferred risk allocation in China's public-private partnership (PPP) projects. *International Journal of Project Management*, 28(5), 482–492.
- Kwofie, T.E., Aigbavboa, C.O., Thwala, W.D. (2019). Communication performance challenges in PPP projects: cases of Ghana and South Africa. *Built Environment Project and Asset Management*, 9(5), 628–641.
- Li, X., Zhang, X.H. (2018). Single-valued neutrosophic hesitant fuzzy Choquet aggregation operators for multiattribute decision making. *Symmetry*, 10, 1–15. 2018.
- Liu, C.F., Luo, Y.S. (2019). New aggregation operators of single-valued neutrosophic hesitant fuzzy set and their application in multi-attribute decision making. *Pattern Analysis and Applications*, 22(2), 417–427.
- Liu, Y., Xu, Y.L., Wang, Z.Y. (2018a). The effect of public target on the public-private partnership (PPP) residential development. *International Journal of Strategic Property Management*, 22(5), 415–423.
- Liu, S.J., Jin, H.Y., Xie, B.Z., Liu, C.L., Mills, A. (2018b). Concession period determination for PPP retirement village. *International Journal of Strategic Property Management*, 22(5), 424–435.
- Liu, B., Shen, J.Q., Meng, Z.J., Sun, F.H. (2018c). A survey on the establishment and application of social capital partner selection system for the new profit PPP project. *KSCE Journal of Civil Engineering*, 22(10), 3726–3737.

- Luu, D.T., Ng, S.T., Chen, S.E. (2005). Formulating procurement selection criteria through case-based reasoning approach. *Journal of Computing in Civil Engineering*, 19(3), 269–276.
- Mahdi, I.M., Alreshaid, K. (2005). Decision support system for selecting the proper project delivery method using analytical hierarchy process (AHP). *International Journal of Project Management*, 23(7), 564–572.
- Meng, F.Y., Tang, J. (2013). Interval-valued intuitionistic fuzzy multiattribute group decision making based on cross entropy measure and Choquet integral. *International Journal of Intelligent Systems*, 28(12), 1172–1195.
- Meng, F.Y., Chen, X.H. (2015a). Interval-valued intuitionistic fuzzy multi-criteria group decision making based on cross entropy and 2-additive measures. *Soft Computing*, 19(7), 2071–2082.
- Meng, F.Y., Chen, X.H. (2015b). Correlation coefficients of hesitant fuzzy sets and their application based on fuzzy measures. *Cognitive Computation*, 7(4), 445–463.
- Meng, F.Y., Tang, J., Li, C.L. (2018). Uncertain linguistic hesitant fuzzy sets and their application in multiattribute decision making. *International Journal of Intelligent Systems*, 33(3), 586–614.
- Mohamed, S., Mccoan, A.K. (2001). Modelling project investment decisions under uncertainty using possibility theory. *International Journal of Project Management*, 19(4), 231–241.
- Murthy, C.A., Pal, S.K., Majumder, D.D. (1985). Correlation between two fuzzy membership functions. *Fuzzy Sets and Systems*, 17(1), 23–38.
- Ogunlana, S.O. (1997). Build operate transfer procurement traps: examples from transportation projects in Thailand. In: Proceedings of the CIB W92 Symposium on Procurement. IF Research Corporation, pp. 585–594.
- Osei-Kyei, R., Chan, A.P.C. (2018a). Stakeholders' perspectives on the success criteria for public-private partnership projects. *International Journal of Strategic Property Management*, 22(2), 131–142.
- Osei-Kyei, R., Chan, A.P.C. (2018b). Comparative study of governments' reasons/motivations for adopting Public-Private Partnership Policy in developing and developed economies/countries. *International Journal* of Strategic Property Management, 22(5), 403–414.
- Osei-Kyei, R., Chan, A.P., Javed, A.A., Ameyaw, E.E. (2017). Critical success criteria for public-private partnership projects: international experts' opinion. *International Journal of Strategic Property Management*, 21(1), 87–100.
- Pang, J.J., Wang, J.Q., Hu, J.H., Tian, C. (2018). Multi-criteria decision-making approach based on singlevalued neutrosophic hesitant fuzzy geometric weighted choquet integral heronian mean operator. *Journal of Intelligent & Fuzzy Systems*, 33(3), 3661–3674.
- Pellegrino, R., Carbonara, N., Costantino, N. (2019). Public guarantees for mitigating interest rate risk in PPP projects. *Built Environment Project and Asset Management*, 9(2), 248–261.
- Şahin, R., Liu, P.D. (2016). Distance and similarity measures for multiple attribute decision making with singlevalued neutrosophic hesitant fuzzy information. In: *New Trends in Neutrosophic Theory and Applications*, pp. 35–54.
- Şahin, R., Liu, P.D. (2017). Correlation coefficient of single-valued neutrosophic hesitant fuzzy sets and its applications in decision making. *Neural Computing and Applications*, 28(6), 1387–1395.
- Shakeri, E., Dadpour, M., Jahromi, H.A. (2015). The combination of fuzzy ELECTRE and SWOT to select private sectors in partnership projects case study of water treatment project in Iran. *International Journal of Civil Engineering*, 13(1A), 55–67.
- Shalaby, A., Hassanein, A. (2019). A decision support system (DSS) for facilitating the scenario selection process of the renegotiation of PPP contracts. *Engineering Construction and Architectural Management*, 26(6), 1004–1023.
- Shapley, L.S. (1953). A value for n-person game. In: Kuhn, H., Tucker, A. (Eds.), Contributions to the Theory of Games. Princeton University Press, Princeton.
- Smarandache, F. (1999). A Unifying Field in Logics. Neutrosophy: Neutrosophic Probability, Set and Logic. American Research Press, Rehoboth.
- Song, J.B., Yu, Y.Z., Jin, L.L., Feng, Z. (2018). Early termination compensation under demand uncertainty in public-private partnership projects. *International Journal of Strategic Property Management*, 22(6), 532– 543.
- Su, L.M., Wang, T.Z., Wang, L.Y., Li, H.M., Cao, Y.C. (2019). Project procurement method selection using a multi-criteria decision-making method with interval neutrosophic sets. *Information*, 10(6), 1–14.
- Sugeno, M. (1974). *Theory of Fuzzy Integral and its Applications*. Doctorial Dissertation, Tokyo Institute of Technology.
- Szmidt, E., Kacprzyk, J. (2010). Correlation of intuitionistic fuzzy sets. In: International Conference on Information Processing and Management of Uncertainty in Knowledge-Based Systems. Springer, Berlin, Heidelberg, pp. 169–177.

Torra, V. (2010). Hesitant fuzzy sets. International Journal of Intelligent Systems, 25(6), 529-539.

- Ureña, M.R., Chiclana, F., Morente-Molinera, J.A., Herrera-Viedma, E. (2015). Managing incomplete preference relations in decision making: a review and future trends. *Information Sciences*, 302(1), 14–32.
- Valipour, A., Yahaya, N., Md Noor, N., Mardani, A., Antuchevičienè, J. (2016). A new hybrid fuzzy cybernetic analytic network process model to identify shared risks in PPP projects. *International Journal of Strategic Property Management*, 20(4), 409–416.
- Wang, S., Qin, K.L. (2015). Study on decision making of PPP project contract awarding mode based on theory of intuitionistic fuzzy sets. *Yangtze River*, 46(1), 66–69.
- Wang, H., Smarandache, F., Zhang, Y.Q., Sunderraman, R. (2005). Interval Neutrosophic Sets and Logic: Theory and Applications in Computing. Hexis, Phoenix, Arizona, USA.
- Wang, H., Smarandache, F., Zhang, Y.Q., Sunderraman, R. (2010). Single valued neutrosophic sets. *Multispace and Multistructure*, 4, 410–413.
- Weissenböck, S., Girmscheid, G. (2013). Concept of a quantitative project selection model for PPP projects. *Auf: CIB World Building Congress.*
- Xu, Z.S. (2010). Choquet integrals of weighted intuitionistic fuzzy information. *Information Sciences*, 180(5), 726–736.
- Xu, D., Hong, Y., Xiang, K. (2019). A method of determining multi-attribute weights based on single-valued neutrosophic numbers and its application in TODIM. *Symmetry*, 11(4), 1–12.
- Yan, X., Chong, H.Y., Zhou, J., Sheng, Z.H., Xu, F. (2020). Fairness preference based decision-making model for concession period in PPP projects. *Journal of Industrial and Management Optimization*, 16(1), 11–23.
- Yang, C.L., Shieh, M.C., Huang, C.Y., Tung, C.P. (2018). A derivation of factors influencing the successful integration of corporate volunteers into public flood disaster inquiry and notification systems. *Sustainability*, 10(6), 1–31. 1973.
- Ye, J. (2013). Multicriteria decision-making method using correlation coefficient under single-valued neutrosophic environment. *International Journal of General Systems*, 42(4), 386–394.
- Ye, J. (2014a). Some aggregation operators of interval neutrosophic linguistic numbers for multiple attribute decision making. *Journal of Intelligent and Fuzzy Systems*, 27(5), 2231–2241.
- Ye, J. (2014b). Improved correlation coefficients of single valued neutrosophic sets and interval neutrosophic sets for multiple attribute decision making. *Journal of Intelligent and Fuzzy Systems*, 27(5), 2453–2462.
- Ye, J. (2015). Multiple-attribute decision-making method under a single-valued neutrosophic hesitant fuzzy environment. *Journal of Intelligent Systems*, 24(1), 23–36.
- Ye, J. (2016). Correlation Coefficients of interval neutrosophic hesitant fuzzy sets and its application in a multiple attribute decision making method. *Informatica*, 27(1), 179–202.
- Ye, J. (2018). Multiple-attribute decision-making method using similarity measures of single-valued neutrosophic hesitant fuzzy sets based on least common multiple cardinality. *Journal of Intelligent & Fuzzy Systems*, 34(6), 4203–4211.
- Yuan, J., Skibniewski, M.J., Li, Q., Zheng, L. (2010). Performance objectives selection model in public-private partnership projects based on the perspective of stakeholders. *Journal of Management Engineering*, 26(1), 89–104.
- Zadeh, L.A. (1965). Fuzzy sets. Information Control, 8(3), 338-353.
- Zadeh, L.A. (1975). The concept of a linguistic variable and its application to approximate reasoning-I. Information Sciences, 8(3), 199–249.
- Zhang, X.Q. (2005). Paving the way for public-private partnerships in infrastructure development. Journal of Construction Engineering and Management, 1311(1), 71–80.
- Zhang, C.L., Liang, Y.Z., Huang, Z., Qiao, H.J., Zhang, S. (2019). Selection of PPP program models based on ecological compensation in the Chishui Watershed. *Water Policy*, 21(3), 582–601.

**F. Meng** is a professor at School of Business, Central South University. He received his master's degree from School of Mathematics and Information Science, Guangxi University, China, in 2008, and earned his PhD degree from School of Management and Economics, Beijing Institute of Technology, China, in 2011. He finished his postdoctoral work at School of Business, Central South University, China in 2016. Currently, he has contributed over 130 journal articles to professional journals. His research interests include fuzzy mathematics, decision making and game theory.

**J. Tang** is carrying out her PhD degree at School of Business, Central South University. She received her master's degree from School of Management, Qingdao Technological University, China, in 2008. Currently, she has contributed 35 journal articles to professional journals. Her research interests include uncertain multi-attribute decision making, cluster analysis, and pattern recognition.

**S. Zhang** is carrying out his PhD degree at School of Business, Central South University. He received his master's degree from School of Mathematics and Information Science, Guangxi University, China, in 2008. Currently, he has contributed 10 journal articles to professional journals. His current research interests include group decision making, preference relation and quality planning.

**Y. Xu** received her master's degree at School of Business, Central South University, China in 2018. Currently, she has contributed 5 journal articles to professional journals. Her current research interest includes fuzzy decision making with interactions.